

# Affordable Housing Spring 2016 RFP

## Consolidated Request for Proposals for Affordable Housing Projects

Housing Production Trust Fund (HPTF) | Department of Behavioral Health (DBH) Grant Funds | HOME Investment Partnerships Program (HOME) | Community Development Block Grant (CDBG) | Housing Opportunities for Persons With Aids (HOPWA) | 9% Low-Income Housing Tax Credits (9% LIHTC) | Local Rent Supplement Program (LRSP) | Housing Choice Voucher Program (HCVP) | Annual Contributions Contract Program (AAC) | Department of Human Services (DHS) Supportive Services Funds

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**Issue Date: March 31, 2016**  
**Closing Date: 11:59 PM, May 31, 2016**



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# I. INTRODUCTION

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The greater Washington D.C. area is one of the most expensive housing markets in the country. More than 4 out of every 10 renters in the District of Columbia pay more than 30% of their monthly income towards housing.<sup>1</sup> The greatest gap between the need for and supply of affordable housing is among households with the lowest incomes, those earning no more than 30% of the Area Median Income (AMI, currently \$108,600 annually for a family of four).

In the most extreme situations, the lack of affordable housing leads to homelessness. Nearly 8,000 residents of the District of Columbia are homeless<sup>2</sup>, and another 4,700 households face a high risk of homelessness. Almost all growth in the homeless population between 2007 and 2014 is due to the rise in family homelessness.<sup>3</sup>

It is in this context that the D.C. Department of Housing and Community Development (DHCD), the D.C. Housing Authority (DCHA), the D.C. Department of Behavioral Health (DBH), and the D.C. Department of Human Services (DHS) release this Consolidated Request for Proposals (RFP), the District of Columbia's primary vehicle for awarding federal and local funds and tax credits for affordable housing.

The RFP seeks impactful proposals to produce new affordable housing units for households earning less than half of the AMI, with a special emphasis on creating Permanent Supportive Housing (PSH) for individuals and families who were once homeless and continue to be at imminent risk of homelessness. DHCD also seeks to fund projects that preserve existing, occupied affordable housing units reserved for low-income households.

With this RFP, the Administration of Mayor Muriel Bowser, through DHCD and its partner agencies, intends to be more prescriptive than in the past. The Administration solicits projects that address very specific needs, with regard to income levels served and the supportive housing models followed. The terms of this RFP are specifically guided by the following:

- The Housing Production Trust Fund (HPTF) statutory requirement that at least 80% of project delivery expenditures go to units for households earning no more than 50% of the Area Median Income (AMI), including 40% for households earning no more than 30% of AMI;
- The goals outlined in Chapter V of the Interagency Council on Homelessness' (ICH) 2015-2020 strategic plan, titled *Homeward DC*, with particular emphasis on the production of Permanent Supportive Housing (PSH) units; and

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<sup>1</sup> Tatian, Peter. *Affordable Housing Needs Assessment for the District of Columbia: Phase II*. Urban Institute. May 2015.

<sup>2</sup> 2007-2014 Point-in-Time Estimates by CoC (<https://www.hudexchange.info/resource/4074/2014-ahar-part-1-pitestimates-of-homelessness/>).

<sup>3</sup> 2007-2014 Point-in-Time Estimates

- The need to preserve existing affordable housing, as guided by the Housing Preservation Strike Force, an 18 member advisory group created by Mayor Muriel Bowser in July 2015.

All prospective applicants are strongly encouraged to read the following document in its entirety prior to beginning an application. A number of substantive changes have been implemented in the current (Spring 2016) and prior (Summer 2015) RFPs, including but not limited to the following:

- **Online Applications** - Applications must be created and submitted online. Certain specific instructions and forms are only available through the online system.
- **New Permanent Supportive Housing Requirements and Incentives** - Permanent Supportive Housing (PSH) units that are used to meet the 5% set-aside requirement must follow the Housing First model and fill vacancies through the Coordinated Entry System, as defined in the RFP. Additional preference is given to projects that set aside a larger share of units (at least 10% or 20%) as PSH.
- **Preferences for Senior Housing, Mixed-Income Projects, TOPA Rehabilitations, and District Land Dispositions** – Prioritization scoring points have been added for projects that provide senior housing or mix affordable and market rate units, as well as for projects that previously received TOPA acquisition financing from DHCD or are part of a land disposition from a District Government agency.
- **Deeper Income Targeting** - To receive funding, new rental units produced must serve households in the 0-30% and/or 31-50% AMI categories. Projects may contain units that serve other income levels, but those units will not be eligible for DHCD funding. Preservation or homeownership projects may receive funding for units serving households with incomes up to 80% of AMI. Scoring preference is awarded to project that target lower incomes.
- **New Geographic Targets** - DHCD has adopted geographic targets that align with HUD’s Rule on Affirmatively Furthering Fair Housing and prioritize projects in neighborhoods with lower concentrations of subsidized housing. There is also a preference for projects that are within ½ mile of a Metrorail station or a stop on the H/Benning streetcar line.
- **New Green Building Standards** - All projects must be certified using the 2015 Enterprise Green Communities Criteria or a substantially similar standard, currently LEED for Homes or LEED for Homes Multifamily Midrise. Additional prioritization scoring points are awarded to projects that achieve advanced certifications: Nearing Net Zero or Living Building Challenge.
- **Extended Lifespan of Third Party Reports** - Third party reports, including appraisals, market studies, and Phase I Environmental Site Assessments that were valid for the last RFP funding round will be accepted. The expiration dates defined in this RFP reflect this change.

- **Greater Detail on 30-Point Scoring Criteria Categories** – There are two scoring criteria categories worth 30 points each, Financial and Economic Feasibility and Development Team Capacity and Experience. This RFP provides more detailed guidance on what will be evaluated in those categories.
- **Updated Construction and Operating Cost Guidelines** – Construction costs guidelines have been increased by approximately 10% in all categories, and operating cost guidelines have been increase by approximately 5%.
- **Elimination of Tier 1 / Tier 2 Process** All applications are due on or before the same date, May 31, 2016, no later than 11:59 PM. There will no longer be two separate application tiers, though certain selection criteria will reward project readiness.
- **No Community Facilities** - Funding is only available for affordable housing projects. No funding is available for community facilities in this RFP round.

## **II. WHO SHOULD APPLY**

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DHCD will accept and consider eligible development proposals from all qualified applicants. Specific requirements for development team members are detailed in Section V and in the Online Application System. Applicants should represent a development team that includes a developer, architect, professional consultants such as an attorney, a general contractor, property manager, supportive services provider (for Permanent Supportive Housing Projects), lenders and investors, and any other team members necessary to finance, construct, and operate the development.

Together, the team must have the experience and financial and technical capacity to deliver a project that meets all of DHCD's eligibility requirements and remains operational and compliant for the life of the project.

Lead applicants and project team members may be non-profit or for-profit entities, though priority scoring points are awarded to non-profit applicants. Applicants may be based in the District of Columbia or outside, but there are requirements about partnering with District-based enterprises and hiring District residents outlined in the Selection Criteria and the Compliance & Monitoring Requirements sections of this document.

Applicants may submit development proposals for more than one project in the same funding round if their project team's capacity allows it.

Projects must be far enough along in the pre-development process to meet all Threshold Eligibility Requirements. Failing to meet even a single Threshold Eligibility Requirement will result in disqualification, and the application will not be scored or further evaluated. Applicants who know that their project will not pass Threshold are encouraged to further develop their proposals prior to applying for funding.

### III. HOW TO APPLY

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All proposals in response to this RFP must be created and submitted in DHCD’s online submission system, located at the following web address: <https://goo.gl/DvyJ6R>. The system will be available on April 6, 2016.

**Applications are due by 11:59 PM on May 31, 2016.**

#### *Screenshot of Online Application System*



Applicants should visit the website as soon as possible, to register as users and become familiar with the system. Detailed instructions on how to create, build, and submit an application are provided on the website.

The central component of the application is a multi-tab spreadsheet titled ‘Form 202 – Application for Financing’ provided by DHCD (available within the Online Application System, linked above). Applicants will use this workbook to present details of their proposal, such as their development budget, operating pro-forma, tax credit calculations (if applicable), and unit information.

Additionally, applicants will be required to upload an extensive list of documents, some provided by DHCD and filled out by the applicant (such as the Form of Contract Affidavit for every team member), and others obtained directly by the applicant (such as the appraisal and Phase I environmental site assessment).

In order to submit a responsive, fully competitive proposal and maximize the scoring potential of the application, all application filing requirements must be closely followed and all information requested in the application must be responded to completely.

In the past, applicants have submitted project binders and compact discs. However, hard copy applications, binders and/or CDs, are not required and will not be accepted in lieu of an online application submission.

## IV. REVIEW PROCESS & TIMELINE

The project review process has four phases and takes approximately 9 months, as summarized in the table below. This timeline assumes no unforeseen delays, and is detailed below.

*Project Review Timeline*

	<i>DATE</i>	<i>MILESTONE</i>	<i>REVIEW PHASE</i>
<b>2016</b>	March 31	RFP Released	
	April 22	DCHFA Stage II Application due for projects utilizing 4% LIHTCs and bonds	
	May 31 (11:59 PM)	Proposals Due to DHCD	
	June 30	Threshold review results announced	
	August 31	Project selection results announced	
	November-December	Letters of Commitment/Reservation Letters issued	
<b>2017</b>	February-May	Closing	I. Threshold Review
			II. Scoring
			III. Underwriting
			IV. Pre-Closing Due Diligence

### I. Threshold Review

Once the application window is closed, DHCD will conduct a Threshold review to determine whether or not applications conform to the Threshold Eligibility Requirements outlined in Section V of the RFP. Applications must meet every single requirement or they will be deemed ineligible and will not be reviewed further. Applicants whose proposals do not meet Threshold will be promptly notified so that they can work to address the deficiencies and reapply through the next Request for Proposals. Applications that pass Threshold will be advanced to the Scoring phase.

*Milestone: Threshold Review results announced*

*Estimated Date: June 30, 2016*



## II. Scoring

Applications that meet all Threshold Eligibility Requirements will be scored against the Underwriting Scoring Criteria outlined in Section V of the RFP. Projects meeting the minimum Underwriting Scoring Standards will also be scored against the Prioritization Scoring Criteria. Once fully scored, projects will be compared against all others received in the same eligible project category (i.e. Production or Preservation).

Applications and scores will be forwarded to an Independent Review Panel of government partners for review and prioritization. Projects which the Panel finds: a) meet the eligibility requirements, b) meet the minimum Underwriting Scoring Standards, and c) score competitively compared with other proposed projects of similar type, will be recommended to DHCD for funding. DHCD will conduct the final review of applications and will recommend that a set of projects be selected for further underwriting. The recommendations will be reviewed by the Mayor who will make the final decisions.

DHCD anticipates issuing selection letters before the end of August 2016. The selection letter is not a firm commitment and will not outline terms and conditions. Selected projects will be advanced to the Underwriting phase, where terms and conditions will be developed.

*Milestone: Projects selected for further underwriting*  
*Estimated Date: August 31, 2016*

## III. Underwriting

Project underwriting will begin with DHCD convening a kick-off meeting between a project manager from the Department's Development Finance Division (DFD) and the applicant. The purpose of the kick-off meeting is to review the project status as it advances to underwriting, and to gain a common understanding of the requirements, terms and questions for further review of the application.

DHCD will conduct due diligence, environmental and other regulatory reviews, review other proposed and committed sources of financing and operating subsidy, and otherwise verify representations made in the application. DHCD underwriters will establish tentative underwriting terms including (where applicable) loan amounts, loan terms, interest rates, security and collateral requirements, and other applicable covenants. Site visits will be scheduled with each applicant to visit the proposed project site, and the site of another project that the developer has already completed or on which construction has commenced.

Projects that pass the initial underwriting phase will be submitted to DHCD's Office of Program Monitoring (OPM) for thorough review against all program compliance criteria. Detailed information about the OPM review process is included in the **Compliance and Monitoring Reference Guide**, provided as a supplement to this RFP. DHCD project managers will finalize loan proposals and present loan packages to an internal Loan Review Committee, which has the authority to approve the loans or request additional information or clarification. Projects that are approved by the Loan Committee will be invited to execute a

Letter of Commitment that finalizes the loan terms, subject to a set of conditions precedent to closing.

*Milestone: Letter of Commitment executed/ Reservation Letter issued (for 9% LIHTCs)*  
*Estimated Date Range: November-December, 2016*

#### **IV. Pre-Closing Due Diligence**

Once a Letter of Commitment has been executed, a set of final pre-closing steps occur. For example: DHCD attorneys draft loan documents for the project and share with the borrower for review; Loans of \$1 million or more are submitted to the Council of the District of Columbia for required approval; Developers must secure final funding commitments from all funding sources and obtain final building permits. Once all of these pieces are in place, the project will proceed to closing. A full list of the pre-closing requirements is included in the **Compliance and Monitoring Reference Guide**.

*Milestone: Closing*  
*Estimated Date Range: February-May, 2017*

#### **Post-Closing**

After closing, DHCD will hold a pre-construction meeting and issue a Notice to Proceed. DHCD will continue to monitor the project during construction, at lease-up or sale, and for the entire affordability compliance period and loan repayment term. More information about DHCD's ongoing monitoring is also available in the **Compliance and Monitoring Reference Guide**.

#### ***Anti-Deficiency***

*The obligation of the District to fulfill financial obligations of any kind pursuant to any and all provisions of the conditional commitments or other agreements entered into at any point on this timeline are and will remain subject to the provisions of: (i) the Federal Anti-Deficiency Act, 31 U.S.C. §§1341, 1342, 1349, 1351; (ii) D.C. Official Code § 47-105; (iii) the District of Columbia Anti-Deficiency Act, D.C. Official Code §§ 47-355.01 – 355.08, as the foregoing statutes may be amended from time to time; and (iv) §446 of the District of Columbia Home Rule Act.*

## V. SELECTION CRITERIA

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All project proposals will be reviewed against a combination of Threshold Eligibility Requirements and Scoring Criteria. Failure to meet any of the Threshold Eligibility Requirements will result in disqualification. Projects that comply with all the threshold requirements will next undergo Underwriting Scoring. Projects may not receive more than two scores of “0” (Zero) on any of the Underwriting Criteria elements. Finally, projects that are not disqualified in underwriting will be scored against a set of Prioritization Scoring criteria. All selection criteria are described below.

The Online Application System will prompt applicants to submit documentation in response to all requirements and scoring criteria, and further details and instructions about each element are available once an online application is begun.

### A. Threshold Eligibility Requirements

Applicants must submit documentation that fully demonstrates their compliance with each and every one of the Threshold Eligibility Requirements outlined below. The Online Application System will prompt applicants to answer a series of questions about their proposals and upload the required documentation. Failure to meet the eligibility requirements, or to document eligibility, will result in elimination of the application from funding consideration without further review.

#### 1. Eligible Project Type

To align with the above-stated priorities, DHCD will only consider funding requests for the following project types through this year’s Consolidated RFP:

##### a. Production Below 50% AMI

Funding for new construction projects, or projects that rehabilitate vacant buildings, that produce units reserved for households earning 0-30% of the Area Median Income (AMI) or 31-50% of AMI.

- Funded units may be within a mixed income project, but DHCD will not fund new units capped at higher AMI levels.
- 5% of the funded units, and no less than one, must be reserved and operated as Permanent Supportive Housing (PSH) that adheres to the Housing First model and fills vacancies through the Coordinated Entry system, or through referrals from the Department of Behavioral Health (DBH).
- Projects must produce at least 5 funding-eligible units.

The above requirements apply to rental developments. Homeownership units reserved at up to 80% of AMI will be eligible for funding.

**OR**

**b. Preservation**

Funding for the acquisition and rehabilitation of existing, occupied housing with at least five units, where affordability will be preserved for existing low-income tenants at any income level no greater than 80% of AMI.

- The property may have an existing and expiring affordability deed-restriction or operating subsidy, or it may currently be a market-rate project that provides housing to low-income tenants.
- To qualify as a Preservation project in this RFP, the goal of the project must be to upgrade the housing quality for existing low income residents and commit to long-term affordability.
- Projects that renovate existing buildings to create housing for new residents will be subject to the requirements for Production projects outlined in 1a above.

*Table 2. Units Eligible for Funding*

<i>INCOME CAP</i>	<i>PRODUCTION (Rental)</i>	<i>PRODUCTION (Homeownership)</i>	<i>PRESERVATION</i>
<i>Above 80% of AMI</i>			
<i>80% of AMI</i>		✓	✓
<i>60% of AMI</i>		✓	✓
<i>50% of AMI</i>	✓	✓	✓
<i>30% of AMI</i>	✓	✓	✓

These eligibility categories apply uniformly to all projects, regardless of funding source requested. The requirements do not preclude mixed income or mixed use proposals. However, applicants will be responsible for demonstrating in their application materials (particularly the development and operating budgets) that any DHCD funds requested will only be allocated towards costs associated with eligible units. Further guidance on this subject is provided under Threshold Eligibility Requirement number 5 (Form 202 – Application for Financing) and in the Appendix of this document.

**2. Permanent Supportive Housing**

For new construction rental projects, and rental projects that rehabilitate existing, vacant building, at least 5% of the units, and no less than 1 unit, must provide Permanent Supportive Housing (PSH) as defined in this RFP.

**“Permanent Supportive Housing (PSH)”** – Supportive housing for an unrestricted period of time for individuals and families who were once homeless and continue to be at imminent risk of homelessness, including persons with disabilities as defined in 24 CFR 582.5 for whom self-sufficient living may be unlikely and whose care can be supported through public funds. (DC Official Code 4-751.01-28)

For projects that preserve existing housing and also add net new units, the PSH set-aside requirement will apply to the new units created.

PSH units that are used to meet the 5% set-aside requirement must follow the Housing First model and fill vacancies through the Coordinated Entry System (as defined in this RFP). A Supportive Services Plan must be included with all applications that will provide Permanent Supportive Housing (except for projects that are requesting grant funds from the Department of Behavioral Health and do not wish to be considered for other PSH subsidies should DBH funds be unavailable).

### **3. Site control**

Applicants must have control of the site proposed for development. This may be in the form of a current deed evidencing fee simple ownership, a lease option (lease term must be equal or greater than the proposed financing term), a land or property disposition agreement (LDA or PDA) executed with the District of Columbia, or a contract of sale. At the time of application, site control **MUST** extend for at least 180 days beyond the date of the application submission or be demonstrably renewable so site control can extend to the 180 day period.

### **4. Zoning**

The applicant must demonstrate that the proposed development is matter of right, or that approval from the Board of Zoning Adjustment has been obtained for any Variances and/or Special Exceptions. If the proposed project requires a more substantial zoning decision, such as approval of a Planned Unit Development, final approval of the PUD (or other applicable case) is required prior to application submission.

If the project is in a Historic District or requires approval from the Historic Preservation Review Board (HPRB) for any other reason, HPRB approval of the conceptual design is required prior to application submission.

### **5. Form 202 – Application for Financing**

The financial component of this application will be submitted using is a multi-tab spreadsheet titled ‘Form 202 – Application for Financing,’ (Form 202) that will be provided by DHCD (available within the Online Application System). Applicants will use this workbook to present the details of their proposal such as the development budget, operating pro-forma, tax credit calculations (if applicable), and unit information. The financial information submitted must make a compelling and coherent case for the funding request, and all data must match the corresponding information provided elsewhere in the Online Application.

DHCD’s core underwriting principle is that the Department is a gap lender; applicants must demonstrate that they have pursued and secured all other feasible funding sources prior to applying for DHCD funds. This includes private debt and equity, as well as other below-market sources, such as tax exempt bond financing and 4% Low Income Housing Tax Credits. The applicant will provide letters of interest with terms and conditions substantiating the information in the Form 202 in order to demonstrate that they have

aggressively pursued non-DHCD funding. Senior loans, for example, should have competitive Debt Service Coverage Ratios and interest rates. Any project for which 4% Low Income Housing Tax Credits would have a substantial positive impact on the budget should pursue this source in order to reduce DHCD's participation.

On the uses side of the budget, applicants should pay special attention to DHCD's cost and funding guidelines that apply to all projects, which include formula caps on the following:

- Developer Fee
- Builder's Profit
- Builder's Overhead
- General Requirements
- Architect Design
- Architect Administration
- Construction Management

Submitting an application for financing that includes costs in excess of any one of these categories may result in automatic disqualification of the project.

Section X provides cost guidelines for the following categories:

- Construction and Rehabilitation Costs
- Operating Costs

Applicants may justify exceeding the construction and operating cost guidelines by up to a certain percentage, but doing so will hurt their score.

*Overall Funding Guideline:*

- For residential projects, DHCD has established a guideline of funding not more than 49% of all project costs, with exceptions noted below.
- For projects funded with equity raised through the Low-Income Housing Tax Credit (LIHTC), the equity contributions of investors are not considered DHCD funding subject to the guideline limit of 49%, however 9% LIHTC equity will be counted as a DHCD contribution in the leverage calculation on Prioritization Scoring Criteria 6.
- Projects without LIHTC equity contributions that serve predominantly very-low and extremely-low-income households may be approved for a higher percentage of DHCD funding, if justified by the details of the application.
- Proposals to rehabilitate existing rental projects (without acquisition) may be considered for a higher percentage of funding if the details of the application indicate that the property cannot support substantial additional debt from conventional sources and the rehab will benefit very-low and/or extremely low-income households.

**Full instructions on completing the Form 202, along with a full list of Cost Caps and Guidelines can be found in Section X (APPENDIX - GUIDELINES FOR COMPLETING FORM 202) of this document. Applicants should refer to and adhere to the guidelines in the Appendix as well as any additional parameters included in this RFP.**

**Special Note for Mixed-Income or Mixed-Use Projects:**

Non-eligible uses (commercial space, over-income units, etc.) must be displayed in the application for financing, but shall be segregated out of the budget. Similarly, the sources side of the budget must show what portion of each source is allocated to eligible and ineligible uses. The budget must show the following:

- Eligible uses (line by line, and total)
- Ineligible uses (line by line, and total)
- Total uses
- Sources allocated to eligible uses
- Sources allocated to ineligible uses
- Total sources

In summary, the applicant must be able to show that the portion of the building that is ineligible for DHCD funding can be financed without DHCD assistance. For example, if your project has ground floor retail or market rate units, you must demonstrate financing commitments (or realistic interest) from non-DHCD lenders or investors sufficient to cover the costs associated with that portion of the building.

Diverting funds from a source that is generated by income from eligible uses or eligible cost basis (such as LIHTC equity or the portion of debt attributable to affordable units) to fund ineligible expenses, thereby creating a larger funding gap for DHCD to cover, will result in automatic disqualification of the project.

**Special Note for Homeownership Projects:**

The Form 202 - Application for Financing is designed for rental projects. Financing applications for Homeownership Projects should use the document to the greatest extent possible to capture the details of their proposal. However, to allow DHCD to fully evaluate homeownership proposals, applicants should submit any other spreadsheets or documents that reflect the nature and financing/construction details of the project, and sale of its units.

**6. Appraisal**

Applicants must submit three valuations, which can be submitted together in a single report or as separate reports. A licensed Appraiser must provide the following values:

- (1) the “as-is” value
- (2) the “as-built” or “as-complete” value, assuming restricted rents
- (3) the “as-built” or “as-complete” value, assuming unrestricted, market-rate rents

The “as is” appraisal must provide a value of the land and improvements in their current state. The “as built” appraisals must contain post-construction estimates of value (based

on the project concept as proposed to DHCD) under two sets of circumstances: assuming rents restricted to the AMI limits proposed to DHCD and assuming market-rate rents (in the event of foreclosure).

Appraisals must be dated no earlier than April 1, 2015. For selected projects, the appraisals must not be more than 1 year old at the time they are submitted to the Office of Program Monitoring for compliance review, so an update may be required at that point. For all projects, appraisals (or the most recent update) must be no more than 120 days old at the time of closing. Any updated reports or studies requested by DHCD post-selection must be procured and returned promptly, and applicants should budget for these costs now.

## **7. Market Study**

For conventional affordable rental, for sale housing, and any project applying for tax credits, the market study must be in the form of a conventional market analysis produced by a third party market research firm. The market study must be dated no earlier than October 1, 2014. If your project proposes units that target a specific population (other than Permanent Supportive Housing units, for which the District has already determined the need), your market study must demonstrate demand for that type of housing.

Projects that are not applying for tax credits and which exclusively provide permanent supportive housing or other types of special needs projects may provide an alternative assessment based on their own data collection. Alternative assessments should provide waiting list data as part of evidence of demand for the project to the extent possible.

## **8. Phase I**

Applicant must include a completed Phase I Environmental Site Assessment, dated no earlier than October 1, 2014. If the property contains existing improvements, the scope of the Phase I Assessment must include the identification of possible asbestos containing materials and the identification of potential mold hazards (destructive testing not required). If the property includes an existing structure that will not be deemed exempt due to age or usage, applicants must also submit a lead assessment. For selected projects, the Phase I must not be more than 1 year old at the time it are submitted to the Office of Program Monitoring for compliance review, so an update may be required at that point. Any updated reports or studies requested by DHCD post-selection must be procured and returned promptly, and applicants should budget for these costs now.

If the Phase I identifies any potential environmental hazards, applicants must include a narrative plan to address the issues and a budget for remediation. If a Phase II has been completed, that document should also be provided

## **9. Architectural Plans and Cost Estimates**

Applications must submit final design schematics documents that reflect the general intent of the project and generally delineate the proposed project scope and contain the following:



- a. Final Schematic architectural plans and materials specifications sufficient to create a detailed cost estimate.
- b. Complete Form 215 detailed estimates of costs based on “take-offs” from those plans, completed and signed by a qualified professional such as an architect, general contractor, engineer or professional construction cost estimator. “Rule of thumb” square foot costs or other non-detailed cost estimates are not acceptable, and a Form 215 completed and signed by the developer will not be accepted

For projects that involve the rehabilitation of existing buildings, applicants must also provide a Building Evaluation Report, which is a preliminary engineering assessment of the buildings. In rehabilitating properties, developers may encounter unforeseen issues that can delay, increase the cost of, or even halt rehabilitation. To avoid this, the Department requires that an engineer or other qualified professional complete an assessment of the property. A Capital Needs Assessment or a Physical Conditions Needs Assessment will satisfy the Building Evaluation Report requirement.

## **10. Green Design and Building**

In accordance with The Green Building Act of 2006, the application must meet the following standards relative to green design and building, which apply to all projects for which public financing constitutes 15% or more of total project costs. Per DHCD requirements, all projects must implement the following green building requirements for new construction, substantial rehabilitation or moderate rehabilitation.

Projects of 10,000 square feet or more funded through this RFP must be certified by Enterprise Community Partners using the 2015 Enterprise Green Communities Criteria. Projects may also pursue a “substantially similar standard.” Currently certification with the U.S. Green Building Council using LEED for Homes and LEED for Homes Multifamily Midrise rating systems at the Silver level or above are pre-approved “substantially similar standards.” If a project team would like to use another standard, it must be pre-approved by DCRA’s Green Building Division prior to submission.

For projects pursuing Green Communities Criteria certification, project teams must hold a Goal Setting and Integrated Design Charrette prior to application to consider the most cost effective ways to integrate required green design elements. The findings of this charrette must be documented and submitted along with confirmation of Enterprise Green Communities Criteria registration on the online certification portal and an intended methods checklist. As a condition precedent to loan closing, project teams must submit proof of 2015 Enterprise Green Communities Step 1 Pre-Build certification. Once construction is complete, projects must demonstrate that they have achieved certification.

Project pursuing LEED for Homes or LEED for Homes Multifamily Midrise at the Silver level or above must be certified by the US Green Building Council. At the time of submission, upon consultation with your team’s design professionals, the appropriate completed LEED checklist must be submitted, demonstrating compliance with all prerequisites and sufficient points to achieve LEED Silver or above. Please note that submission of evidence of an integrated design charrette is not mandatory for LEED

projects, but is strongly recommended by DHCD. If selected for financing, as a condition precedent to loan closing, project teams must be registered with LEED Online and add the DC Government account to the LEED Online project team. Once construction is complete, projects must demonstrate that they have achieved the appropriate certification.

## **11. Development Team Thresholds**

The applicant must have the development team in place and provide complete information and documentation on its members. At a minimum, the following team members must be identified:

- Owner (including all parties involved in the partnership)
- Developer
- Development Consultants (if applicable)
- Architect
- General Contractor
- Construction Manager (if applicable)
- Management Agent
- Supportive Services Provider (if project includes Permanent Supportive Housing units not designated as DBH units)

Applicants may indicate that they have not yet selected a General Contractor or a Management Agent, though doing so will reduce their score in the Development Team Capacity and Experience section of the Scoring Criteria.

There is an extensive series of forms and attachments that must be completed and submitted for each member of the development team, including corporate documents, qualifications, resumes, references, organizational charts, workload descriptions, AIA documents, and financial statements.

Core development team members will be required to submit a Clean Hands Certificate and a Certificate of Good Standing, as well as a Dun & Bradstreet “Business Information Report” to demonstrate creditworthiness.

All development team members must sign and submit a Contract Affidavit certifying that they are not debarred from participation in any federal program nor have any unresolved default or noncompliance issues with the District of Columbia.

Within the past 5 years, no member of the development team acting as sponsor, developer, guarantor, or owner may have been debarred, had chronic past due accounts, substantial liens or judgments, chronic housing code violations, excessive tenant complaints, or consistently failed to provide information to DHCD about other loan applications or existing developments.

## **12. Financial Information for Operational Projects**

For existing and occupied buildings/properties ONLY, additional information is required to describe the current status of the project, including the current debt structure, any operating subsidies currently available to the project, any supportive services currently

provided, the current occupancy, and project financials. The applicant must provide audited financial statements for the prior three fiscal years of project operations, or if audited statements are not available, then three fiscal years of un-audited year-end financial statements AND three corresponding years of certified federal income tax returns of the project must be submitted.

### **13. Relocation and Anti-Displacement Strategy**

For existing and occupied buildings/properties ONLY, the applicant must submit a Relocation and Anti-Displacement Strategy for projects that result in the temporary or permanent displacement of current occupants. The Relocation and Anti-Displacement Strategy (due with the Application) provides the groundwork for the Relocation and Anti-Displacement Plan (due prior to the issuance of a Letter of Commitment). Instances where a Strategy and Plan are required include the following, regardless of funding source:

- Tenants will be required to move to facilitate rehabilitation of the building, even if they are moved to other units within the same building or complex;
- Demolition of existing dwelling units or buildings which are occupied at the time of acquisition or site control; or
- Tenants will be displaced because the proposed rents are not affordable.

### **14. TOPA and Rental Housing Act Compliance**

Applicants must demonstrate that all Rental Housing Act and Tenant Opportunity to Purchase Act (TOPA) rules and regulations have been followed and that, if TOPA applies, then either (a) the Tenants' right to first refusal has not been exercised and the deadline for doing so has passed, or (b) the project is the result of a tenant purchase or assignment of TOPA rights. Applicants must submit documentation, such as copies of the notices delivered to tenants, that demonstrates compliance.

### **15. Financing Letters**

Applicants must submit letters of interest from all other participating financial sources. If the application proposes a financing scenario that includes 4% Low Income Housing Tax Credits, an initial sizing memorandum from the D.C. Housing Finance Agency (DCHFA) must be included in the application.

To obtain a debt sizing memo, borrowers shall submit one copy of DCHFA's (the "Agency") Stage II application to the Agency no later than April 22, 2016. The DCHFA application fee is not required at that time. If this deadline is met, DCHFA will return a debt sizing memo to the applicant, and the applicant is responsible for submitting this document to DHCD through the Online Application System.

## B. Scoring Criteria

Applications that meet all of the Threshold Eligibility Requirements listed above will move on to underwriting and scoring. Proposals receiving Underwriting and Prioritization Scoring will then be compared against all other scored proposals for the proposed eligibility category (i.e. Production or Preservation). In general, it is DHCD's goal to provide funding to those projects that provide the greatest public benefit while maximizing the impact of public resources.

Final selection decisions will be made by the Mayor of the District of Columbia. No project that fails to meet one or more of the Threshold Eligibility Requirements will be selected. The Mayor reserves the right to disqualify projects for justifiable reasons that were not contemplated when the selection criteria were established.

### *Underwriting Scoring*

#### **1. Financial and Economic Feasibility (maximum 30 points)**

The Financial and Economic Feasibility score is a composite of several factors, listed below. Applications will be scored on the sub-criteria below, and the scores will be summed.

##### *a. Form 202 – Application for Financing (maximum 10 points)*

- **10 points** = The Form 202 contains a realistic set of sources and uses, development budget, and pro forma operating budget and is based on solid assumptions (vacancy rate, debt service coverage ratios, LIHTC raise rates, funding levels for reserves, etc.). The uses are appropriate for the project and the requested financing sources. Letters of interest with terms and conditions are submitted from multiple lenders and investors (at least two, but no more than three) for each proposed financing source, to demonstrate competitiveness of private loan and syndication terms. If multiple alternative financing scenarios are presented, letters of interest substantiate each.
- **5 points** = The Form 202 contains a realistic set of sources and uses, development budget, and pro forma operating budget and there are minimal concerns about the assumptions on which they are based (vacancy rate, debt service coverage ratios, LIHTC raise rates, funding levels for reserves, etc.). The uses are appropriate for the project and the requested financing sources. At least one letter of interest with terms and conditions is submitted for each proposed financing source, to demonstrate competitiveness of private loan and syndication terms.
- **0 points** = One or more proposed financing source is not supported by a letter of interest, or there are concerns over the Form 202 and/or the assumptions on which it is based.

*b. Timeline (maximum 5 points)*

- ❑ **5 points** = There is a **strong likelihood** that the project will proceed into construction or occupancy within **180 days** of being selected for further underwriting by DHCD, based on the timeline, narrative, and supporting documentation.
- ❑ **2 points** = There is a **small likelihood** that the project will proceed into construction or occupancy within **180 days** of being selected for further underwriting by DHCD, based on the timeline, narrative, and supporting documentation.
- ❑ **0 points** = It is **unlikely** that the project proceed into construction or occupancy within **180 days** of being selected for further underwriting by DHCD, based on the timeline, narrative, and supporting documentation.

*c. Architectural Plans (maximum 5 points)*

- ❑ **5 points** = Architectural plans are permit-ready and the construction budget is aligned with the plans. The plans reflect all design characteristics committed to in this application, such as green building and accessibility features. The construction budget has been prepared and signed by the General Contractor and it is highly unlikely that the budget will change prior to loan closing.
- ❑ **2 points** = Architectural plans are not permit ready, but have been developed beyond the schematic design phase. The plans reflect all design characteristics committed to in this application, such as green building and accessibility features. The construction budget has been prepared and signed by the General Contractor and it is unlikely that the budget will change prior to loan closing.
- ❑ **0 points** = Architectural plans are in the schematic design phase and reflect all design characteristics committed to in this application, such as green building and accessibility features (Threshold Eligibility Requirement).

*d. Firm Financing Commitments (maximum 5 points)*

- ❑ **5 points** = Final Letters of Commitment from all other participating financial sources. Rates and terms have been locked in and lenders are ready to close as soon as DHCD commits to funding the final gap.
- ❑ **2 points** = Firm commitments are in place for some, but not all other major participating financial sources. Some rates and terms have been locked in and lenders are ready to close as soon as DHCD commits to funding the final gap

- ❑ **0 points** = Financing commitments are substantiated with Letters of Interest that include basic term sheets, as evaluated in Scoring Criteria 1a. (This is the most common situation)

*e. Overall Financial and Economic Feasibility (maximum 5 points)*

- ❑ **5 points** = Based on DHCD's assessment of overall feasibility and project readiness, long term financial sustainability of the project **is highly likely** and an appropriate level of public subsidy is being requested.
- ❑ **2 points** = Based on DHCD's assessment of overall feasibility and project readiness, long term financial sustainability of the project **is likely**, but there are **some doubts** about the application's assumptions or the level of public subsidy that is being requested.
- ❑ **0 points** = Based on DHCD's assessment of overall feasibility and project readiness, long term financial sustainability of the project **may be likely**, but there are **significant doubts** about the application's assumptions or the level of public subsidy that is being requested.

**2. Development Team Capacity and Experience (maximum 30 points)**

Development teams will be evaluated on their experience with and performance on comparable projects, as well as their capacity to deliver the proposed project and maintain long term viability and compliance. Applications will be scored on the sub-criteria below, and the scores will be summed.

*a. Developer/Owner Capacity and Experience (maximum 10 points)*

- ❑ **10 points** = The applicant (owner, borrower, sponsor, developer, guarantor) has the financial and workload capacity to make this project a top priority and execute it on a rapid timeline. The lead developer (and co-developer and/or development consultant, if applicable) demonstrate an exemplary track record in projects of similar size, scale, type and complexity to the proposed project.
- ❑ **5 points** = There are some concerns over the applicant's (owner, borrower, sponsor, developer, guarantor) financial and workload capacity or their ability to make this project a top priority and execute it on a rapid timeline, or the lead developer (and co-developer and/or development consultant, if applicable) has less experience in projects of similar size, scale, type and complexity to the proposed project.
- ❑ **0 points** = There are significant concerns over the applicant's (owner, borrower, sponsor, developer, guarantor) financial and workload capacity or their ability to make this project a top priority and execute it on a rapid timeline, or the lead developer (and co-developer and/or development consultant, if applicable) has minimal experience in projects of similar size, scale, type and complexity to the proposed project.

*b. General Contractor Capacity and Experience (maximum 5 points)*

- ❑ **5 points** = The selected General Contractor demonstrates an exemplary track record in projects of similar size, scale, type and complexity to the proposed project. The GC has the capacity and experience to deliver this project on time, on budget, and to the highest quality standards, while maintaining compliance with applicable regulations such as Davis-Bacon and the Green Building Act.
- ❑ **2 points** = The selected General Contractor demonstrates a successful but limited track record in projects of similar size, scale, type and complexity to the proposed project. There are some concerns based on the GC's capacity and experience about their ability to deliver this project on time, on budget, and to the highest quality standards, while maintaining compliance with applicable regulations such as Davis-Bacon and the Green Building Act.
- ❑ **0 points** = Either no General Contractor has been selected, or the selected General Contractor has minimal experience in projects of similar size, scale, type and complexity to the proposed project. There are more major concerns based on the GC's capacity and experience about their ability to deliver this project on time, on budget, and to the highest quality standards, while maintaining compliance with applicable regulations such as Davis-Bacon and the Green Building Act.

*c. Management Agency Capacity and Experience (maximum 5 points)*

- ❑ **5 points** = The selected Management Agent demonstrates a successful track record in projects of similar size, scale, type and complexity to the proposed project, including a demonstrated ability to maintain ongoing compliance over the life of a project.
- ❑ **2 points** = The selected Management Agent demonstrates a successful but limited track record in projects of similar size, scale, type and complexity to the proposed project. There are some concerns based on the Management Agent's capacity and experience about their ability to maintain ongoing compliance over the life of a project.
- ❑ **0 points** = Either no Management Agent has been selected, or the selected Management Agent has minimal experience in projects of similar size, scale, type and complexity to the proposed project. There are more major concerns based on the Management Agent's capacity and experience about their ability to maintain ongoing compliance over the life of a project.

*d. Architect/Construction Manager Capacity and Experience (maximum 5 points)*

- ❑ **5 points** = The selected Architect demonstrates a successful track record in projects of similar size, scale, type and complexity to the proposed project, and

has the capacity and experience to assure that the proposed design is compliant with all applicable regulations, such as the Green Building Act, accessibility standards, zoning, and historic preservation. The Architect and/or Construction Manager have/has the capacity and experience to provide project oversight to guarantee that it is delivered on time, on budget, and to the highest quality standards.

- **2 points** = The selected Architect demonstrates a successful but limited track record in projects of similar size, scale, type and complexity to the proposed project, and there are some concerns based on the Architect's capacity and experience about their ability to assure that the proposed design is compliant with all applicable regulations, such as the Green Building Act, accessibility standards, zoning, and historic preservation. There also may be some concerns about the Architect and/or Construction Manager's ability to provide project oversight to guarantee that it is delivered on time, on budget, and to the highest quality standards.
- **0 points** = The selected Architect has minimal experience in projects of similar size, scale, type and complexity to the proposed project, and there are more major concerns based on the Architect's capacity and experience about their ability to assure that the proposed design is compliant with all applicable regulations, such as the Green Building Act, accessibility standards, zoning, and historic preservation. There also may be more major concerns about the Architect and/or Construction Manager's ability to provide project oversight to guarantee that it is delivered on time, on budget, and to the highest quality standards.

*e. Overall Team Capacity and Experience (maximum 5 points)*

- **5 points** = Based on DHCD's assessment of overall team capacity and experience, it is **highly likely** that this project will be delivered on time and on budget and will remain in compliance for the life of the project.
- **2 points** = Based on DHCD's assessment of overall team capacity and experience, there are **some concerns** about whether this project will be delivered on time and on budget, or about the likelihood that the project will remain in compliance for its entire lifespan.
- **0 points** = Based on DHCD's assessment of overall team capacity and experience, there are **more major concerns** about whether this project will be delivered on time and on budget, or about the likelihood that the project will remain in compliance for its entire lifespan.



**3. Site Selection and Design Characteristics (maximum 5 points)**

Proposed project design must blend with the neighborhood and meet the needs of the occupants with appropriate unit design and amenities.

- ❑ **5 points** = Site selection is appropriate for use. The design is consistent with neighborhood design characteristics. Amenities and unit design are well thought out and appropriate for the end users.
- ❑ **3 points** = While generally the design is appropriate, some questions remain on either site selection or tailoring of unit design and amenities to the population.
- ❑ **0 points** = There are significant unaddressed concerns re site selection or unit design and amenities.

**4. Market Demand and Need Analysis (maximum 10 points)**

Developer must provide documentation that demonstrates sufficient market demand and need for the project. This **MUST** be in the form of a conventional market analysis produced by a third party market research firm for conventional rental or for sale housing developments. Special needs projects and Tenant Opportunity to Purchase Act (TOPA) projects may provide an alternative assessment based on their own data collection.

- ❑ **10 points** = Information presented makes a compelling case for the market demand and need for the project.
- ❑ **5 points** = Information presented makes a reasonable case for the market demand and need for the project.
- ❑ **0 points** = There are significant questions regarding the demand and need for the project.

**5. Acquisition Cost Reasonableness (maximum 5 points):**

Proposed property acquisition costs must be reasonable and may not exceed the market value of the property as evidenced by an appraisal (not over ~~90 days~~ 180 days old at the time of the application). DHCD will determine reasonableness through an analysis of the appraisal and by comparison of recent DHCD-funded projects in similar locations and for uses similar to those proposed in the application. DHCD reserves the right to request a second appraisal. An appraisal update will be required prior to closing so that a current appraised value is available within 120 days of closing. If federal funding is proposed, the acquisition cost (regardless of how it is funded) may not exceed the market value per a new or updated appraisal made within 120 days of closing on DHCD financing. For projects where the property has been acquired within the past two years, acquisition cost reasonableness will be considered as part of the project evaluation. If the property has already been acquired, submit the most recent appraisal.

- ❑ **5 points** = Acquisition appraised value is consistent with all sources of market data.

- ❑ **3 points** = Acquisition appraised value is consistent with most sources of market data, but some questions linger regarding acquisition price or with the nature of the transaction.
- ❑ **0 points** = Acquisition price is out of line with market data, or results in a significant windfall for a related-party seller.

**6. Compliance with DHCD Cost and Funding Guidelines (maximum 10 points):**  
 The following cost and funding guidelines apply to all applications. The purpose of these requirements is to assure efficient use of DHCD funds and thus enable DHCD to serve more households with its finite amount of subsidy funds.

*a. Construction Cost Guidelines*

Each application for DHCD funding must conform to the maximum construction/rehabilitation cost guidelines described below unless exceptions are justified by the application.

*Maximum Construction Costs per Gross Square Foot*

<b>Type of Building</b>	<b>New Construction</b>	<b>Substantial Rehabilitation</b>	<b>Moderate Rehabilitation</b>
Townhouses	\$170	\$135	\$95
Garden Apartments/Condos	165	115	90
Elevator Buildings (≤5 floors)	200	135	120
Mid-rise Buildings (6 or more floors)	255	155	135

- ❑ **5 points** = Construction costs are within the limits outlined above.
- ❑ **3 points** = Construction costs are 5% or less outside the limits outlined above, and there are reasonable justifications for the deviation.
- ❑ **2 points** = Construction costs are 10% or less outside the limits outlined above, and there are reasonable justifications for the deviation.
- ❑ **1 points** = Construction costs are 15% or less outside the limits outlined above, and there are reasonable justifications for the deviation.
- ❑ **0 points** = Construction costs are more than 15% outside the limits outlined above, or are less than 15% outside the guideline but without reasonable justification.

*b. Operating Cost Guidelines*

Project operating expenses, as modeled in the Form 202 – Application for Financing, should be within a range of **\$5,800 - \$6,800 per unit per year**.

- **5 points** = Project complies with Operating Cost Guidelines as outlined above.
- **3 points** = Project falls 5% or less outside the Operating Cost Guidelines as outlined above, and there are reasonable justifications for the deviation.
- **2 points** = Project falls 10% or less outside the Operating Cost Guidelines as outlined above, and there are reasonable justifications for the deviation.
- **1 point** = Project falls 15% or less outside the Operating Cost Guidelines as outlined above, and there are reasonable justifications for the deviation.
- **0 points** = Project either: falls more than 15% outside the Operating Cost Guidelines as outlined above, or Project falls 15% or less outside the Operating Cost Guidelines but without reasonable justification.

**7. Supportive Services Plan (maximum 5 points, if applicable):**

- **5 points** = All the criteria for 4 points are met AND the supportive services provider is a registered 501c3 not-for-profit organization.
- **4 points** = Supportive services plan is complete, thorough, and specifically tailored to the needs of this project. Responsibilities among all parties are clear and well defined. Development team members are well-experienced in successfully implementing such a plan. The supportive service budget is complete and thorough, and sources of funding for services match or exceed expected expenditures.
- **3 points** = All of the criteria for 2 points are met AND the supportive services provider is a registered 501c3 not-for-profit organization.
- **2 points** = A draft supportive services plan is included which is in the process of being tailored to the specific needs of the project. The draft is an appropriate model for this project. Development team members have some experience in successfully implementing such a plan. There is a draft budget. The supportive services provider is a non-profit organization.
- **0 points** = No supportive services plan is provided, or no budget is provided, or the plan presented is inappropriate for this project.

## *Prioritization Scoring*

### **1. Permanent Supportive Housing and Targeted Affordable Housing (maximum 10 points)**

*(Does not apply to Homeownership or Preservation Projects)*

The 5% Permanent Supportive Housing set-aside is a threshold eligibility requirement for all non-Preservation projects, but projects may also earn priority points by creating additional Permanent Supportive Housing (PSH) or Targeted Affordable Housing (TAH) units, as defined in this RFP, beyond the minimum number required.

**“Targeted Affordable Housing (TAH)”** - Units or subsidies that offer long-term affordability and are dedicated for use by the homeless services system. TAH is not intended to address affordable housing broadly, but is targeted to key populations that do not need ongoing support services and that, but for long-term subsidies, could not exit homelessness or would return to homelessness.

The scoring preference for PSH and TAH units is guided by Chapter V of the Interagency Council on Homelessness’ (ICH) 2015-2020 strategic plan, titled *Homeward DC*.

Additional points are available for projects that demonstrate that at least 20% of the Permanent Supportive Housing units created will be Fully Accessible

- ❑ **10 points** = At least 20% of units (including the required 5%) are reserved as Permanent Supportive Housing that follows the Housing First model and fills vacancies through the Coordinated Entry system, or at least 5% of units (in addition to the 5% PSH requirement) are reserved as Targeted Affordable Housing that fills vacancies through the Coordinated Entry system; AND the applicant commits, and demonstrates with architectural plans, that 20% of all Permanent Supportive Housing units created will meet the Uniform Federal Accessibility Standards (UFAS) standard of Full Accessibility.
- ❑ **8 points** = At least 20% of units (including the required 5%) are reserved as Permanent Supportive Housing that follows the Housing First model and fills vacancies through the Coordinated Entry system, or at least 5% of units (in addition to the 5% PSH requirement) are reserved as Targeted Affordable Housing that fills vacancies through the Coordinated Entry system.
- ❑ **5 points** = At least 10% of units (including the required 5%) are reserved as Permanent Supportive Housing that follows the Housing First model and fills vacancies through the Coordinated Entry system, or at least 5% of units (in addition to the 5% PSH requirement) are reserved as Targeted Affordable Housing that fills vacancies through the Coordinated Entry system; AND the applicant commits, and demonstrates with architectural plans, that 20% of all

Permanent Supportive Housing units created will meet the Uniform Federal Accessibility Standards (UFAS) standard of Full Accessibility.

- ❑ **3 points** = At least 10% of units (including the required 5%) are reserved as Permanent Supportive Housing that follows the Housing First model and fills vacancies through the Coordinated Entry system, or at least 5% of units (in addition to the 5% PSH requirement) are reserved as Targeted Affordable Housing that fills vacancies through the Coordinated Entry system.
- ❑ **2 points** = Applicant commits, and demonstrates with architectural plans, that 20% of all Permanent Supportive Housing units created will meet the Uniform Federal Accessibility Standards (UFAS) standard of Full Accessibility.
- ❑ **0 points** = Applicant does not exceed the minimum requirements for Permanent Supportive Housing.

**2. Family-Oriented Units (maximum 6 points)**

This score will be determined from the Applicant's response in the **Form 202 – Application for Financing**.

- ❑ **6 points** = 30 % or more of project units are 3 or more bedrooms.
- ❑ **4 points** = At least 20% but less than 30 % of project units are 3 or more bedrooms.
- ❑ **2 points** = At least 10% but less than 20% of project units are 3 or more bedrooms.
- ❑ **0 points** = Less than 10% of project units are 3 or more bedrooms.

**3. Non-Profit Participation (maximum 2 points)**

This score will be determined from the Applicant's response to the Development Team Member section of the online application. Points will only be awarded for projects in which a non-profit organization has a significant ownership role. A participating non-profit partner must have effective project control, evidenced by project ownership (more than 50% ownership) during project development and throughout affordability compliance period, a limited partnership where the non-profit is a sole general partner, or a limited liability company in which the non-profit is the sole managing member and secures project financing, oversees project construction and demonstrates capacity to operate the project. For LIHTC projects, where the general partner owns less than 1% of the single purpose ownership entity, a non-profit that owns more than 50% of the general partner entity will be considered to have a significant partnership role in the project.

- ❑ **2 points** = A non-profit organization has a significant partnership role in this project.

- ❑ **0 points** = A non-profit organization does not have a significant partnership role in this project.

**4. Transit Proximity (maximum 5 points)**

This item awards priority scoring points to projects that are located within ½ mile of a Metrorail station or the forthcoming DC Streetcar lines, as evidenced by using the following website: <http://arcg.is/1OChwCA>.

- ❑ **5 points** = The developer/sponsor must demonstrate with a map from the website linked above that its prospective project is located within **1/4 mile** of a Metrorail station or the forthcoming DC Streetcar lines.
- ❑ **3 points** = The developer/sponsor must demonstrate with a map from the website linked above that its prospective project is located within **1/2 mile** of a Metrorail station or the forthcoming DC Streetcar lines.
- ❑ **0 points** = Failure to document the minimum steps outlined for 5 points, above.

**5. Local Support (maximum 2 points)**

Applicants will be awarded two priority scoring points for submitting a letter from the Advisory Neighborhood Commission (ANC) that corresponds to the project location. The letter must indicate its support of the project in the current round of competition. Support should not be contingent upon the completion of tasks or improvements that are unrelated to the project, such as off-site work that is not necessary for completion of the project.

- ❑ **2 points** = Support for the project from the local ANC is documented with a letter of support or resolution.
- ❑ **0 points** = Support from the ANC is not documented.

**6. Leverage (maximum 5 points)**

This will measure the extent to which DHCD loan funds are leveraged with other public and private resources by calculating the percentage of the total development cost that is funded by DHCD (“DHCD Participation”). DHCD participation includes all development subsidy sources made available through this RFP, including DBH grant funds and 9% LIHTC equity. This calculation will only consider the portion of the building that is eligible for DHCD funding, and the denominator will be the total development costs attributable to that portion. To maximize points on this criterion, applicants should pursue alternative financing sources that reduce DHCD’s investment in the project, such as tax exempt bond and 4% Low Income Housing Tax Credits allocations, private grants or soft debt, PACE financing, Housing Assistance Payment contracts, etc. In mixed income buildings, applicants may use surplus cash flow from the market rate units to cross subsidize the affordable units and improve their leverage ratio.

- ❑ **5 points** = Less than 30% DHCD participation

- ❑ **4 points** = Between 30%-34.4% DHCD participation
- ❑ **3 points** = Between 35%-39.9% DHCD participation
- ❑ **2 points** = Between 40%-44.9% DHCD participation
- ❑ **1 point** = Between 45%-49.9% DHCD participation
- ❑ **0 points** = 50% DHCD participation or greater (Leverage ratio of 1:1 or below)

**7. Income Levels Served (Maximum 5 points)**

This measure evaluates the weighted average of the income levels served for units proposed to be funded by DHCD, with a preference for projects serving lower incomes. This criteria applies to both preservation and production projects. Any units in the building that will not have DHCD funds allocated to them directly or indirectly, such as market rate units or other units ineligible for funding through this RFP.

- ❑ **5 points** = Weighted average AMI less than or equal to 40% (For example, a project with an equal mix of 30% AMI and 50% AMI units funded by DHCD).
- ❑ **3 points** = Weighted average AMI between 40.1%-50%
- ❑ **1 points** = Weighted average AMI between 50.1%-55%
- ❑ **0 points** = Weighted average AMI greater than 55%

**8. Mixed-Income (Maximum 5 points)**

This preference awards 5 prioritization scoring points to projects that integrate affordable units with market rate units within the same project. To achieve points, the percent of market rate units must be between 20%-80% of the total units, and the affordable and market rate units must be equitably distributed within the development in order to comply with Fair Housing rules.

For the purposes of this criterion, mixed-income only refers to a mix of affordable and market-rate (unrestricted) units and not a mix of affordable units serving varying AMI levels, and the mix must be achieved within a single building with a shared entrance. For example, a 100% affordable building that is part of a larger site mixed-income redevelopment would not qualify for this preference.

Applicants proposing market rate units must be aware that the funding sources made available through this RFP cannot be used to subsidize market rate units (directly or indirectly), so applicants must demonstrate that there is sufficient interest from market-rate lenders and investors to fully finance any market rate units.

**5 points** = Between 20%-80% (inclusive) of the project's units are market rate, and all proposed market rate units are fully financeable without DHCD participation.

**0 points** = The criteria required to obtain 5 points is not met.

**9. Affirmatively Furthering Fair Housing (AFFH)/ Geographic Targeting (Maximum 10 points)**

This criteria awards preference points for projects based on location. DHCD seeks to create more affordable housing in high opportunity neighborhoods, those with characteristics such as low-crime, low-poverty, and access to high quality schools and jobs. Another goal of this preference is to disperse the District's affordable housing supply more equitably across neighborhoods and Wards and to provide a counterbalance to the implicit incentive for developers to build affordable housing in low-cost and high poverty neighborhoods. The map provided in Exhibit A on the subsequent page categorizes D.C. Census Tracts into six Affirmatively Furthering Fair Housing (AFFH) Zones, based on housing costs. Applicants should use the interactive map provided in the Online Application System to determine in which zone their project is located.

**10 points** = Project is located in AFFH Zone 6

**8 points** = Project is located in AFFH Zone 5

**6 points** = Project is located in AFFH Zone 4

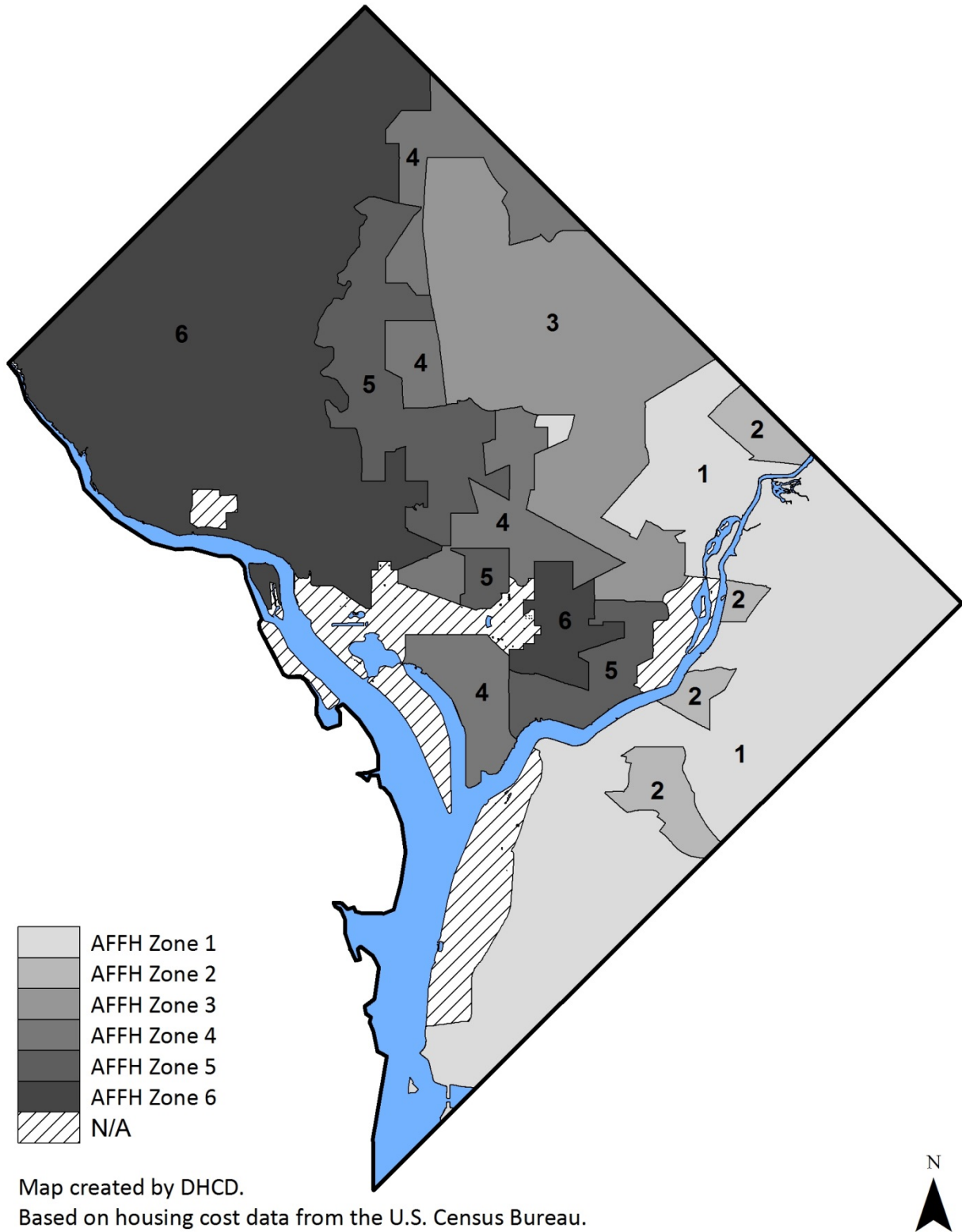
**4 points** = Project is located in AFFH Zone 3

**2 points** = Project is located in AFFH Zone 2

**0 points** = Project is located in AFFH Zone 1



**Exhibit A: Affirmatively Furthering Fair Housing (AFFH)/ Geographic Targeting Map**



#### **10. Preference for Projects with District Land (Maximum 5 points)**

Projects that are part of the redevelopment of a site formerly owned by the District of Columbia and that was awarded to the applicant through a competitive disposition process will receive a 5 point preference. This includes dispositions managed by DHCD's Property Acquisition and Disposition Division (PADD), the Deputy Mayor for Planning and Economic Development (DMPED), and the D.C. Housing Authority (DCHA), among others.

- 5 points** = The project is part of the redevelopment of a site formerly owned by the District of Columbia and that was awarded to the applicant through a competitive disposition process.
- 0 points** = The criteria required to obtain 5 points is not met.

#### **11. TOPA Preference (Maximum 5 points)**

Projects proposed by or in partnership with tenant groups that exercised their Tenant Opportunity to Purchase Act (TOPA) rights to purchase their building with Acquisition Financing from DHCD will receive preference under this criterion.

- 5 points** = The project is led by a tenant group that utilized DHCD financing to purchase their building under TOPA.
- 0 points** = The criteria required to obtain 5 points is not met.

#### **12. Senior Housing (Maximum 5 Points)**

In alignment with the Age-Friendly DC Task Force recommendations, up to five prioritization scoring points will be awarded for projects that include units designed and reserved for seniors (55+), including assisted living and intergenerational housing units. The required market study must demonstrate sufficient demand for any units that are restricted to a specific population.

- 5 points** = At least 50% of the project is reserved for seniors (55+) and all senior units meet the universal design standards.
- 2 points** = At least 20% of the project is reserved for seniors (55+) and all senior units meet the universal design standards.
- 0 points** = The criteria required to obtain points is not met.

#### **13. Net Zero Energy and Living Building Challenge Preference (Maximum 5 points)**

Preference points will be awarded projects that go beyond the minimum threshold Green Building Act requirements and commit to achieving specific certifications defined below. Any project claiming this preference must demonstrate the capacity and experience to achieve certification, and the architectural plans and project budgets (development and operating) submitted in the application must reflect the commitment to certification.

- ❑ **5 points = Living Building Challenge Certification (Full or Petal Certification).** Five prioritization scoring points will be awarded to applicants that design and construct their project to achieve either full or petal certification under Living Building Challenge program. The Living Building Challenge is the world's most rigorous building performance standard. Projects achieving full certification demonstrate a connection to nature and place, net-positive energy generation, net-zero water use, healthy and active design, integration of ecologically responsible material, and equitable development strategies.
- ❑ **3 points = Nearing Net Zero.** Three prioritization scoring points will be awarded to project teams pursuing 2015 Enterprise Green Communities Criteria (GCC) that demonstrate that they will meet 2015 GCC 5.2b Advanced Certification: Nearing Net Zero. Project teams must demonstrate that they are pursuing these points with Enterprise and plan to certify with Passive House Institute US (PHIUS), Living Building Challenge Net Zero Energy Building Certification, or DOE Zero Energy Ready Home. All project teams pursuing these points must also incorporate solar photovoltaics in their project and maximize their rooftop generation potential to the maximum extent as allowable by District codes and regulations.
- ❑ **0 points =** The project will meet the minimum green building requirements.

## C. RFP Scorecard

	<b>Production</b> (Rental w/ PSH Units)	<b>Production</b> (Rental w/ DBH Units)	<b>Production</b> (Homeownership)	<b>Preservation</b>	
<b>THRESHOLD ELIGIBILITY REQUIREMENTS</b>					✓
1	Eligible Project Type	✓	✓	✓	✓
2	Permanent Supportive Housing	✓	✓	NA	NA
3	Site control	✓	✓	✓	✓
4	Zoning	✓	✓	✓	✓
5	Form 202 - Application for Financing	✓	✓	✓	✓
6	Appraisal	✓	✓	✓	✓
7	Market Study	✓	✓	✓	✓
8	Phase I	✓	✓	✓	✓
9	Architectural Plans and Cost Estimates	✓	✓	✓	✓
10	Green Design and Building	✓	✓	✓	✓
11	Development Team Thresholds	✓	✓	✓	✓
12	Financial Information for Existing Projects	NA	NA	NA	✓
13	Relocation Plan	NA	NA	NA	✓
14	TOPA and Rental Housing Act Compliance	✓	✓	✓	✓
15	Financing Letters	✓	✓	✓	✓
<b>SCORING CRITERIA</b>					<b>Score</b>
					<b>Max.</b>
<b>Underwriting Scoring</b>		<b>95</b>	<b>90</b>	<b>90</b>	<b>90</b>
1	Financial and Economic Feasibility	30	30	30	30
2	Development Team Capacity	30	30	30	30
3	Site Selection and Design Characteristics	5	5	5	5
4	Market Demand and Need Analysis	10	10	10	10
5	Acquisition Cost Reasonableness	5	5	5	5
6	Compliance with DHCD Cost and Funding Guidelines	10	10	10	10
7	Supportive Services Plan	5	NA	NA	NA
<b>Prioritization Scoring</b>		<b>70</b>	<b>70</b>	<b>60</b>	<b>60</b>
1	Permanent Supportive Housing and Targeted Affordable	10	10	NA	NA
2	Family-Oriented Units	6	6	6	6
3	Non-Profit Participation	2	2	2	2
4	Transit Proximity	5	5	5	5
5	Local Support	2	2	2	2
6	Leverage	5	5	5	5
7	Income Levels Served	5	5	5	5
8	Mixed-Income	5	5	5	5
9	Affirmatively Furthering Fair Housing/Geographic Targeting	10	10	10	10
10	Preference for Projects with District Land	5	5	5	5
11	TOPA Preference	5	5	5	5
12	Senior Housing	5	5	5	5
13	Net Zero Energy or Living Building Challenge Preference	5	5	5	5
<b>TOTAL</b>		<b>165</b>	<b>160</b>	<b>150</b>	<b>150</b>

## VI. AVAILABLE FUNDING SOURCES

Through this Consolidated RFP, the participating agencies (DHCD, DBH, DCHA, and DHS) offer the following types of funding, from the sources listed below:

### *Available Funding Sources*

<b>Available To</b>	<b>Agency</b>	<b>Assistance Type</b>	<b>Source</b>
All Eligible Projects	DHCD	Development Subsidy (Cash Flow Loan)	Housing Production Trust Fund (HPTF)  HOME Investment Partnerships Program (HOME)  Community Development Block Grant (CDBG)  Housing Opportunity for Persons With AIDS (HOPWA)
		Tax Credit	9% Low-Income Housing Tax Credit (LIHTC)
Preference for Permanent Supportive Housing (PSH) Units	DCHA	Operating Subsidy	Local Rent Supplement Program (LRSP)  Housing Choice Voucher Program (HCVP)  Annual Contributions Contracts Authority (ACC)
PSH Units Only	DBH	Development Subsidy (Grant)	Department of Behavioral Health (DBH) funds
	DHS	Supportive Services Subsidy	Supportive Services Funds (DHS)

Each funding source operates under separate federal or local regulations. All regulations include restrictions on the incomes of families served, and maximum allowable rents, but such restrictions vary among the funding sources.

A brief summary of income restrictions, rent limits and definitions related to income for each funding source is outlined below. Projects must meet the specific income limits in effect at the time of funding, and must subsequently adjust income and rent limits to maintain ongoing compliance with program regulations as new limits are published.

All projects funded through this RFP will be required to execute a long-term affordability covenant recorded against the property's deed.

***Affordability Terms by Funding Source***

<b>Funding Source</b>	<b>Rental</b>	<b>Homeownership</b>
HPTF	40 years	15 years
HOME	20 years for new construction  5-15 years for rehab <i>(depending on per-unit subsidy)</i>	5-15 years <i>(depending on per-unit subsidy)</i>
CDBG	<i>Determined on a project-by-project basis</i>	<i>Determined on a project-by-project basis</i>
HOPWA	10 years for new construction  3-10 years for rehab <i>(depending on per-unit subsidy)</i>	N/A
LIHTC	30 years	N/A
DBH	5-25 years <i>(depending on per-unit subsidy)</i>	N/A

## **A. Development Subsidies**

Through this RFP, DHCD will accept requests for HOME and HPTF development subsidies. Rather than request one specific funding source, applicants will be asked to indicate which funding source(s) they would like to be considered for. By default, each applicant will be considered for both funding sources, but if there are conditions associated with either program that the applicant would be unwilling to accept, they should indicate that they do not wish to be considered for funding from that program.

Unless otherwise justified and explained, applicants should follow the most recent Housing Production Trust Fund (HPTF) rent and income limits, which currently are as follows:

**2016 Housing Production Trust Fund (HPTF) Rent Limits**

Unit Size	Income Band		
	0 - 30%	31 - 50%	51 - 80%
Efficiency	\$570	950	1,520
1 Bedroom	651	1,086	1,737
2 Bedroom	733	1,221	1,954
3 Bedroom	814	1,357	2,172
4 Bedroom	895	1,493	2,389
5 Bedroom	977	1,629	2,606

**2016 Housing Production Trust Fund (HPTF) Income Limits**

Income Band	Household Size							
	1 person	2 person	3 person	4 person	5 person	6 person	7 person	8 person
0 - 30%	\$22,806	26,064	29,322	32,580	35,838	39,096	42,354	45,612
31 - 50%	38,010	43,440	48,870	54,300	59,730	65,160	70,590	76,020
51 - 80%	60,816	69,504	78,192	86,880	95,568	104,256	112,994	121,632

Development subsidies from DHCD are structured as Cash Flow Loans. During the life of the loan, owners will be required to pay 75% of annual project cash flow to DHCD (after any approved deferred developer fee is repaid) until the loan is paid off. Loan terms are 40 years, with 3% interest rates (0% for Limited Equity Cooperatives).

The third development subsidy available to applicants is a grant from the Department of Behavioral Health (DBH), which is typically layered with other development subsidies and can only be requested for units that serve DBH clients. More information is available in the section below dedicated specifically to DBH Grant Funds.

Provided that the costs are attributable to a use eligible for DHCD funding, Development financing from any of these sources may be used for most development finance purposes including, but not limited to:

- Acquisition;
- Construction financing;
- Interim financing;
- Permanent financing;
- Eligible predevelopment costs; and
- Eligible hard and soft costs

Financing from the available Development Subsidy sources may not be used for:

- Tenant based rental assistance to tenants;
- Capacity building;
- Down payment assistance;
- Security or utility deposits;
- Tax liabilities nor any other District or federal obligations; or

- Operating and maintenance expenses
- Any costs attributable to an ineligible use, such as retail space or market rate units.

Information specific to each funding source is provided below.

### ***Housing Production Trust Fund (HPTF)***

The Housing Production Trust Fund (HPTF) is a local fund established under the authority of the Housing Production Trust Fund Act of 1988, D.C. Law 7-202 (the Act). Detailed information about the fund is available in the statute (D.C. Code § 42-28) and regulations (DCMR 10-B41).

The Mayor's proposed budget for Fiscal Year 2017 includes \$100 million in new revenue for the Housing Production Trust Fund, and a large portion of this will be available to eligible, high-scoring projects applying through this Consolidated Request for Proposals.

Units financed through the Housing Production Trust Fund are subject to a 40 year affordability covenant that restricts the maximum allowable rent (varying by unit size and income level served) and establishes maximum income eligibility limits (varying by household size and income level served).

### ***HOME Investment Partnerships Program (HOME)***

Through the U.S. Department of Housing and Urban Development (HUD), HOME is the largest Federal block grant to State and local governments designed exclusively to create affordable housing for low-and moderate- income households. HOME provides formula grants to States and localities that communities use in partnership with local nonprofit groups to fund a wide range of activities that build, buy, and/or rehabilitate affordable housing for rent or homeownership. Detailed information on the HOME program can be found at: [www.hud.gov](http://www.hud.gov). Go to "Resources/Handbooks-forms/HUD handbooks, etc./HUDCLIPS/Shortcuts/Code of Federal Regulations.;" HOME is Title 24, Part 92.

Each project sponsor/owner must execute the DHCD HOME Written Agreement that shall accurately describe the terms and conditions of the HOME funding for the project. See 24 CFR Part 92.

### ***Community Development Block Grant (CDBG)***

CDBG are federal funds provided and regulated by HUD. Detailed information on CDBG can be found on the internet: At [www.hud.gov](http://www.hud.gov), go to "Resources/Handbooks-forms/HUD handbooks, etc./HUDCLIPS/Shortcuts/Code of Federal Regulations;" CDBG is Title 24, Part 570; Alternatively, call the Superintendent of Documents Office, Government Printing Office, 202-512-1800 to requests regulations in hard copy.



## *Housing Opportunities for Persons with AIDS (HOPWA)*

Through the U.S. Department of Housing and Urban Development (HUD), HOPWA funds are allocated to State and local governments on a formula basis to create and operate service-enriched affordable housing for low-income persons living with HIV/AIDS (PLWHAs) and their families. HUD imposes minimum restrictions on income eligibility and eligible project design, and the District of Columbia further restricts resident income and eligible project design. Information on both the Federal minimum restrictions (for your information) and the applicable District of Columbia restriction is provided below.

**Funding Available:** The per unit HOPWA funding will be capped at \$65,000 per unit, with higher funding available at Department of Health's discretion based on an explanation of the need.

**Income Eligibility:** HUD restricts all HOPWA funding to households with incomes at or below 80 percent of area median. The District of Columbia further restricts eligibility for HOPWA-funded activities to very low- and extremely low-income households, i.e. those with incomes at or below 50% AMI and 30% AMI respectively. HOPWA units developed through this RFP will be restricted to households with incomes below 30% AMI.

**Eligible Expenditures and Priority Project Design:** HOPWA funding may be used for acquisition, rehabilitation, conversion, and repair of facilities to provide housing. Priority projects will provide permanent housing (no predetermined time limit on residency) in a mixed-population project. The primary need is for efficiency and one bedroom units. Transitional housing and projects restricted solely to residents with HIV/AIDS may be considered, but are not a priority in this round.

In this round, HOPWA funds will only be available for capital expenses; there is no additional HOPWA funding for operating subsidy or supportive services to residents of HOPWA units. HOPWA referred residents will be capable of independent living without need for supportive services. Therefore, HOPWA units will not meet the definition of Permanent Supportive Housing and will not contribute to the 5% PSH Threshold for new construction projects.

**Affordability:** Projects applying for HOPWA capital funding must demonstrate that the monthly rent charged for the HOPWA unit will be affordable to the extremely low income resident. Applicants should assume the HOPWA residents will not have a tenant based operating subsidy. If other sources of subsidy are not sufficient to cover the operating expenses of the unit, applicants should plan to request project based operating subsidy/voucher assistance through this RFP.

**Restricted Use Period:** HOPWA-funded housing units must remain affordable over the long term. The required Federal minimum affordability period is enforced through a restrictive covenant deed on the property. The Federal minimum affordability period is based on the type of project and the total amount of HOPWA assistance. (574.3 – Definitions)

## ***Department of Behavioral Health Grant Funds (DBH)***

The Department of Behavioral Health (DBH) in collaboration with the Department of Housing and Community Development (DHCD) will fund proposals to finance the acquisition, construction or rehabilitation of long-term permanent supportive housing (PSH) units for the exclusive use of DBH consumers. The per unit DBH funding will be capped at \$42,000 per unit, with higher funding available at DBH's discretion based on an explanation of need. Situations that would justify a higher funding level might include UFAS compliant units or larger, family sized units.

DBH supports projects that provide housing for extremely low-income individuals and families (less than 30% of area median income). The table below shows the income limits for DBH funds. Projects that layer DBH funding with another source offered through this RFP should follow the more restrictive rent and income limit.

***2015 Department of Behavioral Health Income Limits***

	1 person	2 person	3 person	4 person	5 person	6 person	7 person
Extremely Low-Income (30% of AMI)	\$22,950	26,200	29,500	32,750	35,400	38,000	40,650

DBH shall hold a restrictive use covenant for no less than a five year period on all projects developed that receive total DBH funding of less than \$100,000. DBH shall hold a restrictive use covenant for a twenty five year period on all projects that receive total DBH funding of more than \$100,000. For applicants also receiving HPTF financing, there will be an additional extended use period, for a total restricted use period of 40 years.

Units proposed for development should be permanent housing of the following types: single-family housing, condominium or cooperative units, multifamily building, mixed-use building serving low and moderate-income populations, single room occupancy units ("SROs") or buildings, or transitional housing if approved by DBH in writing. Projects that integrate DBH consumers with the general public are desired. No more than 30% of the units at any multi-family property may be set aside for DBH consumers, unless an exception is granted by DBH.

Projects that maximize the use of the funds by reducing the cost of housing development by entering into agreements with for-profit and non-profit organizations, government agencies and other entities, as necessary, to leverage funds are desired.

Projects applying for DBH grant funds must demonstrate that the monthly rent charged for the DBH unit will be affordable to the extremely low-income resident. Applicants should not assume the DBH residents will have a tenant based operating subsidy. If other sources of subsidy are not sufficient to cover the operating expenses of the unit, applicants should plan to request project based operating subsidy/voucher assistance through this RFP.

DBH will refer eligible DBH consumers to fill vacancies in the use-restricted housing created through this RFP. Senior housing developments will be referred age eligible residents. Priority

populations will be 1) homeless, 2) consumers discharged from St. Elizabeth's Hospital, and 3) consumers moving out of a more restrictive setting. DBH provides a project liaison to ensure timely planning for resident occupancy and ongoing monitoring.

DBH residents will receive community supportive services from DBH. Applicants requesting DBH grant funds do not need to contract with a social service provider for additional supportive services for DBH residents and do not need to secure additional funding for supportive services for DBH residents. A Supportive Services Plan and budget is not required for DBH units.

In addition to standard DHCD underwriting criteria, specific considerations for applicants for DBH funding include:

- project's size (number of units);
- adequacy of bedroom space;
- adequacy of common areas;
- overall condition of property;
- neighborhood amenities/services;
- safety from fire;
- security;
- access to public transportation;
- absence of drug activities; and
- suitability of the location for promoting community integration.

Funds granted to prospective developers for Licensed Mental Health Community Residential Facilities (MHCRF) projects are not required to leverage funds, and are not limited to 30% of the units as set-aside for DBH consumers.

## **B. Tax Credits**

Through this RFP, DHCD will award a portion of its FY 2016 allocation of 9% Low-Income Housing Tax Credits (LIHTC) and may consider forward allocating credits for future years. Projects that present a financing scenario in which 9% LIHTCs are not pursued are strongly encouraged to apply for 4% LIHTCs by applying separately to the D.C. Housing Finance Agency (<http://www.dchfa.org/>), if the size of the project makes it financially feasible and beneficial to do so.

### ***4% Low-Income Housing Tax Credits (4% LIHTC)***

Administration of the 4% Low Income Housing Tax Credit program is delegated to the D.C. Housing Finance Agency. There is a separate application process for 4% LIHTC allocations. If a project proposed through this RFP relies on tax exempt bond financing and 4% LIHTCs, the applicant must obtain and submit a preliminary debt sizing memorandum from DCHFA. To obtain this memo, borrowers shall submit one copy of DCHFA's (the "Agency") Stage II application to the Agency no later than April 22, 2016. The application fee is not required at this time.

To facilitate timely underwriting and closing, project proposals submitted to DCHFA should match the proposals submitted to DHCD through this RFP. For example, if your project includes 100 units total, with 75 at 60% of AMI and 25 at 30% AMI, including 5 Permanent Supportive Housing units, your application to DCHFA should represent that same unit mix so that they can properly underwrite the deal and size the debt.

With respect to the applying to DCHFA for financing, note that the Stage II application that is submitted to obtain the debt sizing memo required by this RFP does not double as the official application required per the Agency's Allocation and Application Guidelines (the "guidelines"). A formal application as prescribed in the guidelines, with the associated fee, must be submitted in order for the Agency to begin officially underwriting the application.

### ***9% Low-Income Housing Tax Credits (9% LIHTC)***

Section 42 of the IRS Code of 1986: [www.irs.gov](http://www.irs.gov)

The Tax Reform Act of 1986 established the Federal Low-Income Housing Tax Credit ("LIHTC") Program. The LIHTC Program was subsequently made permanent by the Revenue Reconciliation Act of 1993 as further amended by The Community Renewal Tax Relief Act of 2000. The LIHTC Program was created to encourage private sector investment in the construction and rehabilitation of housing for low- and moderate-income individuals and families. Project owner/investors can claim the LIHTC on their Federal income tax return each year for a period of 10 years. However, Projects generally must meet certain requirements for low-income use for 30 years.

Federal law requires The District of Columbia to adopt a plan to allocate the LIHTC to Projects based on federally mandated requirements and priority needs determined by the District. The District's Low-Income Housing Tax Credit Qualified Allocation Plan ("QAP") is intended to ensure the selection of only those Projects that comply with Federal law and address, on a priority basis, the housing needs of the District.

The current QAP for the District is from 2012, and the Department is in the process of updating this document. When a draft has been completed, DHCD will make it available for public comment. The intent of the Department is to align the QAP with the RFP scoring criteria by the next round of funding. In the interim, all projects proposed through this RFP must meet the requirements of the 2012 QAP but will be evaluated and compared to other applicants based on the selection criteria defined in this RFP.

See the District of Columbia 2012 Qualified Allocation Plan (QAP) as an attachment to this RFP.

**Mandatory Application Fee** – 9% Low Income Housing Tax Credit applications **MUST** include the Application Fee with the application. (For-profits: \$750; non-profits: \$500). There is no application fee for projects that are not applying for Tax Credits.

The check for the Tax Credit application fee (only for projects that are applying for 9% Low Income Housing Tax Credits through this RFP) should be sent to the following address:

Development Finance Division  
Department of Housing and Community Development  
1800 Martin Luther King Avenue SE, 2<sup>nd</sup> Floor  
Washington DC 20020

Checks should be made payable to the DC Treasurer. Reference “Tax Credit Application Fee” and the Project Name on the check. The project name must match what is submitted to DHCD through the online application system.

## **C. Operating Subsidies**

A limited amount of rent subsidy will be available to housing projects receiving funding from DHCD in this round. For each type of rent subsidy, DHCA prioritizes a) the integration of subsidized units into mixed income housing and b) owner/operator successful prior experience operating units with DHCA rental subsidies.

### ***Local Rent Supplement Program (LRSP)***

This District of Columbia government funded rental assistance program serves extremely low income families (0-30% of AMI). Project based LRSP funding will be available ***preferably for permanent supportive housing projects*** receiving funding from DHCD, DBH, or DHS in this round. The amount available will be based on a per-unit subsidy. The term of funding is 15 years with possible extensions. All subsidies are subject to funding availability. Maximum rents are set based on project location and number of bedrooms; current subsidy standards for each neighborhood can be found at [dchousing.org](http://dchousing.org). Unless otherwise provided, LRSP is administered in accordance with federal and District of Columbia Housing Choice Voucher Program (HCVP) rules and regulations (24CFR Chapters 982 and 983) (14 DCMR Chapters 49,41,53,54,56,59,61, 93 and 95) as administered by the District of Columbia Housing Authority (DCHA).

Rental units must meet minimum standards of health and safety, as determined by HUD’s Housing Quality Standards (HQS). A housing subsidy is paid to the landlord directly by the public housing authority on behalf of the participating family. The family then pays the difference between the actual rent charged by the landlord and the amount subsidized by the program.

### ***Housing Choice Voucher Program (HCVP)***

The Housing Choice Voucher Program (HCVP) is a federally-funded rental assistance program that aids very low-income families and the elderly and disabled with affording decent, safe, and sanitary housing in the private market (established by Section 8 of the United States Housing Act

of 1937, 42 U.S.C. §1437f(2006)). Project based HCVP funding will be available for projects receiving DHCD, DHS, or DBH funding in this round. The vouchers must serve households earning less than 50% of Area Median Income. The term of funding is 15 years with possible extensions. All subsidies are subject to funding availability. Maximum rents are set based on project location and number of bedrooms; current subsidy standards for each neighborhood can be found at [dchousing.org](http://dchousing.org).

Rental units must meet minimum standards of health and safety, as determined by HUD's Housing Quality Standards (HQS). A housing subsidy is paid to the landlord directly by the public housing authority on behalf of the participating family. The family then pays the difference between the actual rent charged by the landlord and the amount subsidized by the program.

### ***Annual Contributions Contract (ACC) Authority***

The ACC is a contract between the U.S. Department of Housing and Urban Development (HUD) and a Public Housing Authority whereby HUD agrees to provide financial assistance and the Public Housing Authority agrees to comply with HUD requirements (including long-term (usually 40 years) low income use restrictions).

The Annual Contributions Contract (ACC) available under this RFP will provide rental assistance for housing developments which receive funding from DHCD, DHS or DBH in this round. These funds can serve households earning up to 80% of Area Median Income. The term is up to 40 years. All subsidies are subject to funding availability. ACC operating subsidy is based on a number of factors; however developers should use \$400 per month per unit for the operating subsidy or Project Expense Level (PEL); and \$200 per unit per month for the Utility Expense Level (UEL). DCHA will calculate the actual ACC subsidy and provide to DHCD prior to award. The ACC subsidy cannot be used to cover debt service. If project anticipates layering ACC with any other project based subsidy, the maximum rent cannot not exceed subsidy standards set based on project location and number of bedrooms.

## **D. Case Management-Supportive Services**

### ***Supportive Services Funds***

DHS will provide funding for the provision of supportive services (case management) to single adults and families who reside in ***permanent supportive housing*** (PSH) units developed through this RFP. The priority for DHS funding is projects that expand the total pool of available PSH resources. Existing PSH (and other forms of existing service enriched housing) and occupied units are not a priority for DHS subsidy in this RFP. The initial term of the subsidy is 1 year, which may be renewed subject to funding availability. Up to 25 units per project may receive DHS funding, and DHS may consider a waiver of this unit cap.

Residents of DHS-funded units will be selected by DHS or the Coordinated Entry Program (CAHP). Senior housing developments will be referred age eligible applicants. Single adults and

families who are provided supportive services through this Solicitation utilizing DHS funding will meet DHS eligibility criteria. These criteria include:

- the completion and submission to DHS of the required assessment tool (either the Vulnerability Survey OR Service Prioritization Decision Assistance Tool (SPDAT) (included for reference in the “Electronic Forms Folder”);
- the individual or family meets or exceeds the threshold criteria on the PSH assessment tool;
- the individual or family is deemed literally homeless; and,
- the individual or family resides on the streets or in a DHS funded homeless services program/facility immediately prior to placement.

There are no additional income eligibility criteria – households are eligible regardless of income if they meet the criteria above.

Projects applying for DHS supportive services funding must demonstrate that the monthly rent charged for the DHS unit will be affordable to the resident. Applicants should not assume the DHS resident will have a tenant based operating subsidy. If other sources of subsidy are not sufficient to cover the operating expenses of the unit, applicants should plan to request project based operating subsidy/voucher assistance through this RFP.

The applicant’s budget for supportive services will be evaluated for consistency with the existing PSH provider cost contracts.

Providers of case management services who receive DHS funding through this Solicitation to provide supportive services (case management) must also meet DHS provider eligibility criteria. These criteria include:

- demonstrating or documenting previous experience providing supportive services and case management to single adults and families;
- documenting good track record of similar services provided by positive evaluations for contracts or grants with Federal government, District government, foundations and nonprofit organizations;
- being an incorporated and licensed organization in the District of Columbia in good standing with the D.C. Department of Consumer and Regulatory Affairs;
- having a clean track record for managing funds;
- submitting a staffing plan that meets the case manager qualifications requirements and maximum case load standards. (as indicated below); and
- adhering to all service standards and requirements that are described in “DHS PSH Supportive Services (Case Management) Standards/Requirements,” as provided in the Permanent Supportive Housing page within the online application system.

Case Manager Qualifications:

All case managers must meet minimum qualification standards. These minimum qualifications for case managers are a bachelor’s degree in social work, psychology, sociology, counseling, or other related social services or science disciplines and 2-years of experience providing case

management services. Certification or licensure in a relevant discipline (e.g., certified additions counselor) may substitute for education requirement. Any staff supervising case managers providing services under this RFP must possess a Master's Degree in social work, psychology, sociology, counseling, or other related social service/science disciplines and 2-years of experience supervising case managers. Additionally, possessing the highest level of licensure as a social worker, psychologist or counselor may substitute for the supervisory experience.

Case Load Standards:

Caseloads for case managers may not exceed 20 adults or 12 families for a scattered site development. Caseloads for case managers may not exceed 25 single adults or 15 families for a single location.

Case Rate Caps:

The rates at which DHS will fund these PSH Case Management & Supportive Services are NOT TO EXCEED \$550.00 per month for Individuals and \$1000.00 per month for families.

Note on mixing "Designated Unit" Funding:

DBH and DHS units each are restricted solely to residents selected by the specific funding agency. It is not possible to blend these funding sources in a single unit. However, applicants are encouraged to blend sources within a project and are encouraged to consider requesting funding from multiple agencies. This would result in designated units with more than one agency. For instance, a single 100-unit development might have 3 DBH units and 3 DHS units, which together would exceed the minimum 5% PSH requirement.

Note on Funding Rate Implementation:

Using a comprehensive DHS Market Rate Analysis, and Rate Establishment Guidelines proved to DHS by Medicaid (Department of Health Care Finance – DHCF), the Department of Human Services will formulate and implement a New Standardized Rate that will be more coordinated with corresponding rates sent by Medicaid for the funding of comparable case management services provided by Medicaid.

Note on DHS/Medicaid Funding Transition:

Once those rates have been coordinated and set, DHS will be actively working to have the Case Management and Supportive Services that it is presently funding properly submitted, on behalf of each Client, to Medicaid, for funding by the Department of Health Care Finance (DHCF).

Upon successful implementation of that funding transition, DHS will be reallocating its present Case Management/Support Services funding toward the further development of future Permanent Support Housing.



## VII. COMPLIANCE & MONITORING REQUIREMENTS

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In accordance with Federal and District regulations, DHCD is required to monitor the use of the funds distributed under this RFP. There are compliance and monitoring requirements associated with every phase of the project once an application is received. Some of these requirements are related to a specific funding source, while others apply to all projects. At the time of proposal submission, applicants will be prompted and required to present documents that allow DHCD to conduct the following phases of the review process:

- Threshold Review Phase
- Scoring Phase
- Underwriting Phase

Some of these documents must be final versions. Two examples of documents for which a final version is required are the Phase I Environmental Site Assessment and the Appraisal. Others, namely the Compliance and Monitoring Documents requested in the application, may be preliminary draft submissions that will be further developed with agency input if the project is selected.

All of the information and instructions that an applicant needs to build a responsive, high scoring application are contained in this RFP document or in the Online Application System.

Prospective applicants may also be interested in learning about the rules, regulations, and processes that will guide the relationship between DHCD and the project team once a Letter of Commitment is issued. This information is contained in the **Compliance and Monitoring Reference Guide** that is included as an appendix to this RFP. The Guidebook contains vital information related to the following project phases:

- Pre-Closing Due Diligence Phase;
- Construction Phase;
- Lease-Up/Sale Phase; and
- Operational Phase

As part of the application, DHCD requires each applicant to sign a Monitoring Certification Form indicating agreement to comply with the rules and regulations that govern DHCD and the projects it funds, to be subject to DHCD monitoring for compliance, and to accept any applicable penalties for noncompliance. The applicant is responsible for any and all costs associated with implementing and maintaining records to comply with and allow for DHCD monitoring.

**For detailed information, please refer to the Compliance and Monitoring Reference Guide.**

## VIII. DEFINITIONS

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For the purpose of this RFP and any projects funded pursuant to this RFP, the following definitions will apply:

**“Affordable Housing”** - Housing for which the occupant(s) pay no more than 30% of their income for gross housing costs, including utilities. Households that pay more than 30% of income for housing may have difficulty affording necessities such as food, clothing, transportation and medical care and are considered cost burdened by HUD. Households that pay more than 50% of income for housing are considered severely cost burdened.

**“Area Median Income”** (AMI) – AMI divides the income distribution into two equal parts: one-half of the cases falling below the median income and one-half above the median. HUD uses the median income for families in metropolitan and non-metropolitan areas to calculate income limits for eligibility in a variety of housing programs. HUD estimates the median family income for an area in the current year and adjusts that amount for different family sizes so that family incomes may be expressed as a percentage of the area median income. Income limits for the District can be found at: [http://www.huduser.org/portal/datasets/il/il14/index\\_il2014.html](http://www.huduser.org/portal/datasets/il/il14/index_il2014.html)

**“Chronically Homeless”** - An individual who has been continuously homeless for a year or more, or who had at least four (4) episodes of homelessness in the last three (3) years, and can be diagnosed with a serious mental illness or health condition.

**“Coordinated Entry”** – The Coordinated Assessment and Housing Placement System (CAHP), required by HUD per the Homeless Emergency Assistance and Rapid Transition to Housing (HEARTH) Act, that will be implemented by DHCD as the designated homelessness planner for the District. The system is a client-centered process that streamlines access to the most appropriate housing intervention for each individual or family experiencing homelessness. Within a CAHP system, clients are prioritized for housing through a process that is data-driven and real time.

**“DBH Consumers”** - Adults, children or youth who are eligible to receive behavioral health services or supports funded or regulated by the Department of Behavioral Health.

**“Disability”** - A physical, mental, or emotional impairment which is expected to be of long-continued and indefinite duration; that substantially impedes the ability to live independently; and is of such a nature that such ability could be improved by more suitable housing conditions (primarily persons who are seriously mentally ill; have chronic problems with alcohol, drugs, or both; or have AIDS and related diseases).

**“Development Finance Division (DFD)”** – A division within DHCD that provides financial resources to developers in the private sector to build and rehabilitate community infrastructure and ensure access to quality and affordable rental and homeownership housing in order to revitalize communities and promotes economic diversity

**“Homeless”** - Refers to the *Homeless No More* definition which is derived from the HUD definition: (1) an individual who lacks a fixed, regular, and adequate nighttime residence; and (2) an individual who has a primary nighttime residence that is (a) a supervised publicly- or privately-operated shelter designed to provide temporary living accommodations (including welfare hotels, congregate shelters, and transitional housing for the mentally ill); (b) an institution that provides a temporary residence for individuals intended to be institutionalized; or (c) a public or private place not designed for, or ordinarily used as, a regular sleeping accommodation for human beings.

**“Funding Sources”** – The sources of funds made available for rehabilitation and construction of affordable housing under the mentioned federal and local programs.

**“Housing First”** - Under the Homeless Services Reform Act (HSRA), Housing First means a program that provides clients with immediate access to independent permanent housing and supportive services without prerequisites for sobriety or participation in psychiatric treatment. Clients in Housing First programs may choose the frequency and type of supportive services they receive and refusal of services will have no consequence for their access to housing or on continuation of their housing and supportive services.

**“Long-term”** - In the context of DBH-funded units, means that the supportive housing developed pursuant to this initiative will be reserved through use restriction covenants for the exclusive use of DBH Consumers for time periods specified later in this RFP.

**“Permanent Housing”** - As defined by HUD, permanent housing refers to community-based housing without a designated length of stay and where the client is the lease-holder. Permanent housing models included in this plan are Rapid Re-Housing, Permanent Supportive Housing, and Targeted Affordable Housing. Individuals and families who are living in permanent housing are no longer considered to meet the HUD homeless definition.

**“Permanent Supportive Housing (PSH)”** – Supportive housing for an unrestricted period of time for individuals and families who were once homeless and continue to be at imminent risk of homelessness, including persons with disabilities as defined in 24 CFR 582.5 for whom self-sufficient living may be unlikely and whose care can be supported through public funds. (DC Official Code 4-751.01-28)

**“Special Needs”** - Refers to an umbrella group of families and individuals (that may or may not be homeless) that have conditions or needs that require the provision of supportive services. These conditions include mental health problems, drug and substance abuse problems, mobility impairment issues, HIV/AIDS and other chronic disease problems, and homelessness.

**“Single Room Occupancy (SRO)”** - Refers to the *Homeless No More* definition which is derived from the HUD definition: a residential property that includes multiple single room dwelling units. Each unit is for occupancy by a single individual. The unit need not, but may, contain food preparation or sanitary facilities or both.

**“Supportive Housing”** - Housing provided in connection with voluntary services designed to help tenants maintain housing, including, but not limited to, coordination and case management, physical and mental health, substance abuse management and recovery support, job training, literacy, and education, youth and children’s programs, and money management.

**“Supportive Services”** - Voluntary services designed to help tenants maintain housing, including, but not limited to coordination and case management, physical and mental health, substance use management and recovery support, job training, literacy, and education, youth and children’s programs, and money management.

**“Targeted Affordable Housing (TAH)”** - Units or subsidies that offer long-term affordability and are dedicated for use by the homeless services system. TAH is not intended to address affordable housing broadly, but is targeted to key populations that do not need ongoing support services and that, but for long-term subsidies, could not exit homelessness or would return to homelessness.

## **IX. CONTACT US**

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While the Request for Proposals application window is open, all questions must be submitted through the “Q&A” section of the Online Application System. All questions and Department responses pertaining to the RFP will be posted at this site, for all potential applicants to see.

All registered applicants will receive a notification via email informing them that a new question and answer have been submitted to the forum. Any updates from DHCD will also be communicated in this manner.

Should you need to reach the Department through another means, contact us at:

Mailing Address: Development Finance Division  
Department of Housing and Community Development  
1800 Martin Luther King Avenue SE, 2nd Floor  
Washington DC 20020

Email address: [rfpquestions@dc.gov](mailto:rfpquestions@dc.gov)

Phone: (202) 442-7200

## X. APPENDIX - GUIDELINES FOR COMPLETING FORM 202

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The following guidance pertains to all applicants, unless otherwise stated. Applicants must meet all of the following criteria.

### A. Occupancy Restrictions and Rent Levels

#### *Rent and Income Limits:*

Unless otherwise explained, applicants should follow the most recent Housing Production Trust Fund (HPTF) [rent and income limits](#), which currently are as follows:

**2016 Housing Production Trust Fund (HPTF) Rent Limits**

Unit Size	Income Band		
	0 - 30%	31 - 50%	51 - 80%
Efficiency	\$570	950	1,520
1 Bedroom	651	1,086	1,737
2 Bedroom	733	1,221	1,954
3 Bedroom	814	1,357	2,172
4 Bedroom	895	1,493	2,389
5 Bedroom	977	1,629	2,606

**2016 Housing Production Trust Fund (HPTF) Income Limits**

Income Band	Household Size							
	1 person	2 person	3 person	4 person	5 person	6 person	7 person	8 person
0 - 30%	\$22,806	26,064	29,322	32,580	35,838	39,096	42,354	45,612
31 - 50%	38,010	43,440	48,870	54,300	59,730	65,160	70,590	76,020
51 - 80%	60,816	69,504	78,192	86,880	95,568	104,256	112,994	121,632

Every affordable unit in the project must be rent restricted at one of low-income bands as described in the proposal and as required by DHCD and federal regulations.

Rent levels including tenant paid utilities must be supported by market data. If the market rate rent in a submarket is below the maximum affordable rent, then applicants should assume they will only be able to charge the lesser amount. Rents should also allow for a reasonable affordability window so those tenants with incomes below the maximum levels are not paying a disproportionate percentage (i.e. greater than 30%) of their income for rent. DHCD will consider the project's capture rate in reviewing the rents.

***For Units Requesting Operating Subsidies (HCVP, LRSP, or ACC):***

For projects that have or are requesting project-based rental assistance, the application must show the Contract Rent that will be charged on the unit, comprised of a portion paid by the tenant and a portion paid through the operating subsidy. If any rental assistance is not project-based, the assisted portion of the rent should not be included in the project's income projections.

For the purposes of filling out the Form 202, the Contract Rent for these units should be set at the Housing Choice Voucher Program (HCVP) Submarket Rent, established by the D.C. Housing Authority and available at the following website: [http://www.dchousing.org/rent\\_hcvp.aspx](http://www.dchousing.org/rent_hcvp.aspx).

## **B. Financing Terms and Conditions**

***Other Financing:***

DHCD is a gap lender, so applicants must demonstrate that they have maximized all other financing sources prior to sizing their request for DHCD funding. This applies to requests for direct Development Subsidy (HPTF, HOME, etc.) as well as for 9% Low Income Housing Tax Credits. The LIHTC calculation may show that a project qualifies for a certain amount of tax credits, but DHCD will not allocate more than the minimum amount required to make the project feasible, even if that amount is less than what the calculation suggests the project can qualify for.

DHCD participation in a project may not be more than 49% of the total development cost. For tenant-owned Limited Equity Cooperatives acquired with DHCD financing, total DHCD participation may be as much as 66%.

The Department expects that every project will have a senior lender, and applicants should ensure that they have secured the most competitive terms available, to minimize the gap financing amount requested by DHCD. DHCD analysts will first determine the amount of conventional (or other) financing supportable by net operating income of the project before sizing the DHCD loan. DHCD debt may only be used for and based on the financing gap on affordable units. To size deferred debt, the calculation will be the total development costs per affordable unit, less amortizing debt supportable with restricted rents and less equity. The remainder is the maximum gap to be funded with DHCD debt.

Letters of commitment, intent or interest to provide financing should be furnished for all funding sources identified in the application. At a minimum, letters of intent or interest must state that projects appear feasible and show the amount of anticipated funding, general repayment terms and any conditions. If financing will be subsidized or insured by another institution, evidence must be provided that the appropriate applications were prepared and filed or are ready to be filed.

For projects that will be syndicated for tax credit equity investment, sponsors must provide a proposal from at least one syndication firm showing the amount of tax credit expected, investor type, expected net proceeds, syndication costs and pay-in schedule. Expected sources of construction and permanent financing, and (if applicable) bridge financing and investor equity, will be confirmed by DHCD staff with those sources. The terms of this expected financing, as confirmed by the sources, will be used by DHCD staff in their pro forma analysis.

***DHCD Loan Terms:***

DHCD’s gap financing will be structured as a loan, repaid on a cash flow basis at an annual interest rate of 3% (0% for Limited Equity Cooperatives) for a term of up to 40 years (for rental projects) and 15 years (for homeownership projects). Annual payments shall be made to DHCD in the amount of 75% of the cash flow, as determined through analysis of project financial reports submitted to the Portfolio and Asset Management Division (PAMD) of DHCD. The balance of the loan must be repaid at the end of the loan term.

Department of Behavioral Health (DBH) grants are the one exception to the terms described above. This assistance is structured as a grant to the project to cover development costs. For projects using Low Income Housing Tax Credits, there are ways to convert these grants to loans if the applicant desires.

### **C. Construction or Rehabilitation Costs**

The construction or rehabilitation costs for projects must be within a reasonable range for the scope of work proposed. If the proposed costs per gross square foot exceed the maximum guidelines outlined below, sponsors must submit a request for waiver that includes a detailed explanation of the reason construction or rehabilitation costs are outside of these ranges. Staff will evaluate waiver requests for reasonableness on a case-by-case basis. Even if a waiver is approved, exceeding these cost guidelines will negatively affect a project’s score.

***Maximum Construction Costs per Gross Square Foot***

<b>Type of Building</b>	<b>New Construction</b>	<b>Substantial Rehabilitation</b>	<b>Moderate Rehabilitation</b>
Townhouses	\$170	\$135	\$95
Garden Apartments/Condos	165	115	90
Elevator Buildings (≤5 floors)	200	135	120
Mid-rise Buildings (6 or more floors)	255	155	135

Construction or rehabilitation costs include all work, including site development, associated with the physical development of projects, together with the builder’s overhead and profit, but not including architectural and engineering costs or other fees related to design and permitting. The project’s’ per square foot costs are obtained by dividing the amount of the construction or rehabilitation contract by the gross square footage of the buildings to be constructed or renovated. The construction contingency should not be factored into this equation.

For projects that consist of the rehabilitation of existing buildings, the Department has established a minimum rehabilitation standard to ensure that meaningful, and not just cosmetic, rehabilitation is undertaken. The total hard construction costs (excluding fees or overhead items) of rehabilitation for projects must be at least \$15.00 per square foot per unit and supported by a building evaluation report performed by an engineer or other qualified professional. This minimum may be waived for projects that can demonstrate both a strong need for preservation of affordable housing in the market area and that affordable housing units will be lost if the project is not financed using DHCD funds.



## **D. Development Budget**

### ***Acquisition Price:***

For projects involving acquisition and rehabilitation of existing buildings or the purchase of raw land, the acquisition price may not exceed the standards set forth below.

- For an arm's length transaction, the maximum acquisition price may not exceed the lesser of the contract sales price or the "as is" appraised value of the property.
- For transactions involving a change in use, appraisals should include an "as is" value and an after rehabilitation value under its projected use. In such cases, the acquisition cost may not exceed the lesser of the two values or any lower value based upon the standards for related party transactions described in this section.
- For a related party transaction where the property was acquired less than 2-years before the application date, the maximum acquisition price may not exceed the lesser of the "as is" appraised value of the property or the original acquisition price plus carrying costs acceptable to DHCD.
- For a related party transaction where the property was acquired two or more years before the application date, the maximum acquisition price may not exceed the appraised value of the property.
- For schools and other sites owned by the District, applicants may not use DHCD loan funds to purchase these sites for conversion to housing.

For purposes of this section, acquisition is defined as transfer of title and legal ownership. Applicants with questions regarding the definition of arms-length and related-party transactions should contact the Department.

The acquisition price must be supported by an appraisal performed by a licensed independent professional appraiser. DHCD, in its sole discretion, may accept an appraisal that is required by another lender and prepared by an independent professional appraiser for that lender.

### ***Syndication Related Costs:***

For projects that are syndicated for tax credits, the equity raise-up rate should be within current market standards. When the project's gap analysis is performed, DHCD will review the raise-up rate to ensure that it is competitive in the tax credit market.

### ***Operating Reserves:***

Operating reserves shall range from three to six months of projected operating expenses plus all required "must pay" debt service payments. The application requires the Sponsor/Developer to include a narrative explaining how the operating reserve will be established. For projects with proposed operating reserves that are outside of this range, sponsors must submit a request for a waiver that includes a detailed explanation of the reasons operating reserves for the project should be set at a different level. Staff will evaluate waiver requests for reasonableness on a case-by-case basis to determine compliance with the threshold limits. DHCD—when evaluating

guaranties for completion, lease-up, or operations—will consider the demonstrated financial capacity and liquidity of the owner or other guarantor.

At a minimum, funded operating reserves must remain in place until the project has achieved economic break-even operations for a fiscal year, as confirmed by its annual audit, and has reached 90% occupancy for 12 consecutive months. Reserves may then be released over the next three or more years at the discretion of the Department, provided the project continues to achieve economic break-even operations and 90% occupancy. Upon release, operating reserves generally may be used to pay any outstanding deferred developer’s fee and then should be used to reduce any DHCD loan.

***Contingencies:***

All projects should include contingency amounts for construction and “soft cost” line items. The expected construction contingency ranges are 5% - 10% for new construction, and 12% to 15% for rehabilitation, with the higher contingency amounts for smaller or scattered site projects, less experienced contractors and those with environmental or other construction uncertainties

Soft cost contingency is expected to range from 5% - 8%, with the higher percentage for smaller projects and less experienced developers.

## **E. Limitation on Fees**

Fees in the development budget are limited according to the following standards established by DHCD:

***Architect, General Contractor, and Construction Management Fee Limits***

<b>Category</b>	<b>Limitation</b>
Builder’s Profit	5% to 10% of the net construction costs
Builder’s Overhead	2% to 3% of the net construction costs
General Requirements	5% to 10% of the net construction costs
Architect Design	2% to 6% of the construction contract
Architect Administration	1% to 3% of the construction contract
Construction Management	2% to 4% of the construction contract

***Net Construction Costs:***

Net construction costs are equal to the construction contract amount less builder’s profit, builder’s overhead, general requirements and bond fees.

***Builder’s Profit:***

A builder’s profit is permitted even if a relationship or identity of interest exists between the developer and general contractor. However, all general contractors must meet departmental guidelines and be approved to act as a general contractor for the project. The allowable profit must range from 5% to 10% of the net construction costs.

***Builder’s Overhead:***

Allowable builder’s overhead must range from 2% to 3% of the net construction costs with the lower percentage applicable to larger projects and the higher percentage to projects of lesser amounts.

***General Requirements:***

The allowable general requirements are determined based on the size of the project. General requirements must range from 5% to 10% of net construction costs.

***Architect’s Fees:***

The allowable architect’s fee for project design must range from 2% to 6% of the construction contract amount. For architectural administration, the allowable fee must range from 1% to 3%.

***Developer’s Fee:***

The developer’s fee must include all fees paid to processing agents and development consultants, and is calculated based on the formula described below and shall be paid out in the manner described.

**The developer’s fee may not exceed \$4 million, regardless of what number the calculation produces. No more than \$2 million in developer fees will be paid out of the development budget. Any allowable amount above \$2 million, up to an additional \$2 million will be deferred and paid out of net operating income.**

***Maximum Developer Fee Calculation***

<b>Fee on Development Costs</b>	<b>Fee on Acquisition Costs</b>
15% on first \$10,000,000	5% on first \$10,000,000
10% on amount over \$10,000,000	2.5% on amounts over \$10,000,000
Total may not exceed <b>\$4 million</b> , with no more than \$2 million paid out of the development budget and up to an additional \$2 million deferred.	

Total development costs include the following: expenses related to the actual construction or rehabilitation of the project; fees related to the construction or rehabilitation such as architecture, engineering and legal expenses; financing fees and charges such as construction interest, taxes, insurance and lender fees; and acquisition related costs. Total development costs do not include the following: hard or soft cost contingencies, syndication related costs; funded guarantee and reserve accounts that are required by lenders or investors; and developers’ fees. The Form 202 workbook includes formulas that automate this calculation.

**F. Financial Pro Forma**

The financial pro forma of projects will be evaluated based on a review of estimated operating expenses, construction costs, reserve for replacement deposits, vacancy rates and debt service coverage ratios. Sponsors must submit a minimum 20-year pro forma located in Application Form 202.

***Operating Expenses:***

Estimated annual operating expenses, including real estate taxes and excluding reserve for replacement deposits, **should range from \$5,800 to \$6,800 per unit**. For projects with proposed operating expenses that are outside of this range, sponsors must submit a request for waiver that includes a detailed explanation of the reasons operating expenses are expected to be outside the range and support these estimates by the market analysis submitted with the application. Staff also will evaluate, where possible, waiver requests for reasonableness on a case-by-case comparison basis against similar properties in the DHCD portfolio to determine compliance with the threshold requirements. Even if a waiver is approved, exceeding these cost guidelines will negatively affect a project's score.

***Reserve for Replacement Deposits:***

Proposed reserve for replacement deposits must not be less than the **minimum** standards for the scope of work proposed.

- For new construction projects a minimum annual deposit of \$300 per unit annually.
- For substantial rehabilitation projects a minimum annual deposit of \$350 per unit annually.
- For new construction or substantial rehabilitation LIHTC-funded projects a minimum annual deposit of \$400 per unit annually.
- For moderate rehabilitation projects a minimum annual deposit of \$500 per unit annually.

For rehabilitation projects, a capital needs assessment or comparable engineering report will be required before closing in order to establish a final amount for the reserve for replacement deposit. For all projects, DHCD reserves the right to adjust the reserve for replacement amount based on a new capital needs assessment every five years.

These funds may be released only if they exceed present-value of total development costs of the property, or at the discretion of DHCD in emergency situations.

***Vacancy Rate:***

The pro forma vacancy rate must be supported by the market environment described in the appraisal and the market study. During subsequent underwriting by DHCD staff, the rate may be adjusted up or down to reflect documented market conditions. Applicants should assume a 5% vacancy rate unless otherwise substantiated.

***Debt Service Coverage Ratios:***

For DHCD debt, subordinated or in first position, projects must have a minimum debt service coverage ratio of 1.15 by the end of the first year of sustained operations (with the exception of projects exclusively or primarily serving populations with special needs, which are not subject to debt service coverage restrictions) taking into account all debt service payments, including proposed DHCD debt service for amortizing loans with fixed monthly payments (as opposed to "cash flow" loans).

***Resident Services and PSH Supportive Services:***

Any on-site resident services provided should be identified in the operating budget, and can be described in the narrative. The costs associated with resident services count towards the Department's overall Operating Cost Guidelines.

Supportive services provided exclusively to residents of Permanent Supportive Housing units are funded through contracts between the service provider and the Department of Human Services. These expenses should not appear in the project's operating pro forma, since they will not be funded through the owner. Applicants will submit a separate budget for PSH Case Management and Supportive Services, which are subject to DHS's cost caps (\$550/month for individuals and \$1000/month for families).

***Project Phasing:***

Applications for subsequent phases of projects already in receipt of a reservation of loan funds or tax credit allocations must show evidence that the original phase(s) of the project achieved sustaining occupancy. DFD defines sustaining occupancy for this purpose as a minimum of 3 months of break-even operations and 90% or above occupancy. DHCD may waive this requirement upon specific request provided that requests include a market study meeting the criteria of this plan and demonstrating that the subsequent phase(s) will not adversely affect the leasing and operations of the initial phase.

Developers should note that many multi-year projections are overly optimistic, especially in three areas: (1) occupancy stabilization at desired levels can take longer than expected; (2) occupancy levels can fluctuate over time, and not maintain desired levels; and (3) operating costs can be higher than expected. Project pro formas should show positive cash flow (and/or sufficient operating reserves) to account for these possibilities.

## **G. Guidance for Tenant Opportunity to Purchase (TOPA) Projects**

Tenant purchase projects converting to Limited Equity Cooperatives (LEC) are a hybrid between rental and ownership: financial structuring is like a rental; the LEC is a novice owner without deep pockets working with a professional team; commitments from residents must signal willingness to act more like owners than tenants. The following guidelines are specific to TOPA projects undergoing rehabilitation. For any items not mentioned here, TOPA applicants should follow the general guidelines provided elsewhere in the document.

- **Minimum upfront equity:** Resident cash investment minimum in FRP law is \$500; DHCD provides priority for the T.A.'s requiring average minimum \$1,200/unit, to incentivize tenants to add cash to existing security deposits by time of closing. Any grants and fundraising will be counted as additional equity.
- **Contingency:** Hard cost contingency 15% except 20% for small projects 12 units and less; soft cost contingency 5-8%.
- **Maximum loan amount:** DHCD permanent financing may not exceed 66% of total cost. During acquisition period, this may be exceeded provided there is a LOI or commitment from private lender for permanent loan.

- **Minimum Reserve Requirements:** Reserves should be budgeted on the high-end due to higher risk owner. Pre-funded reserves equal to nine months of operating cost; annual budgeted replacement reserve of \$400/unit and operating reserve of \$200/unit.
- **Other operating budget items:** Annual budget must include: either full budgeting for real estate taxes or sinking fund building toward tax introduction in Year 6; Resident Training line item of \$100/unit, minimum \$1,000 per project.
- **Vacancy:** Projects should budget for a 7% vacancy and collections factor, except where better performance is demonstrated.
- **Affordability:** 100% of units must be affordable to households with incomes at or below 80% AMI.

Project Development Team:

- **Technical Assistance:** LEC must contract with a Developer/Technical Assistance provider with TOPA experience, or include such on team. The contract should be for the entire development period, with incentive payments to ensure TA works to project completion and stabilization;
- **Property management:** buildings 6-units and smaller may self-manage with suitable resident capacity; third-party managers should demonstrate ability to work collaboratively with resident owners, attend Board meetings, etc.; and
- **LEC Borrower itself must qualify as sustainable borrower:** In lieu of a development track record or financial statements, performance “markers” will be evaluated as predictors of future stability.

Demonstrate the Strength of Resident Organization on the following criteria:

- **Quality of leadership:** – professional or life skills that enable leaders to understand organizational and financial issues, inspire cooperation, communicate well, and share authority among leaders;
- **Elections:** Holds elections in fair and open manner;
- High percentage participation reflected in signatures gathered in initial petition, attendance at regular resident meetings, voting in Board elections and on other issues;
- **Payment of Dues:** Regular payment of dues or pre-payment of any subscription fees and fundraising activities;
- **Consensus:** Ability to galvanize consensus in decisions, and resolve internal conflicts;
- **Decision Making:** Majority of members involved in development decision-making and attending ongoing training sessions; and
- **Willingness to “raise my own rent”:** Where past rents are too low to sustain the LEC with fully funded operating budget, members must vote for an increase, with at least a portion of the increase to take effect by time of the purchase. LEC members must acknowledge in a resolution that carrying charges will increase in the future to cover inflation.

### Market Analysis and Level of Carrying Charges:

- Units must be demonstrated to be marketable, as indicated by market analysis.
- Projected carrying charges must not exceed market rents. Carrying charges need to be affordable to the average resident income; as properties are already occupied by a mix of incomes, the ratio of charges/income will vary (unless there is project-based operating subsidy).
- If project occupancy is below 50%, provide a realistic lease-up schedule and demonstrate by acquisition closing the “pre-sale” of at least an additional 10% of units executing Subscription Agreements and deposits.

### Development Budget and Operating Pro Forma:

- **Projected operating expenses:** Provide recent operating history (which provides the initial basis for projecting future expenses) and describe any projected adjustment to utility and maintenance costs given equipment upgrades in the renovation process. Insurance may be higher for the single-site LEC owner. Budget should not be reduced assuming volunteer work by residents, except in case of property management fees for self-management.
- **Property Management Plan:** For occupied buildings, the acquisition application must include a property management plan covering both the interim/construction period and post-completion. The plan must include interim operating budget (prior to and during renovation) quantifying occupancy and revenue and demonstrate ability to manage a tenant-in-place rehab process.

## **H. Application Form Instructions**

This section provides information for completing the Form 202 application form. The specific information that is to be entered into the individual fields on the application form is described in detail below.

### ***Project Income – “INCOME” Tab***

#### ***Residential Rental Income - Low-Income Units:***

For all low-income units in the project, show: the number of bedrooms and baths per unit; percent (%) of median income; the number of units of this size and type; the unit size in net leasable square footage; tenant paid utilities; and the contract rent to be paid by the tenant. The monthly income is the contract rent, adjusted for utilities, and multiplied by the number of units of this size and type. Calculate annual income by multiplying the monthly income by 12 months. The total net leasable square footage for all units is the sum of the unit size multiplied by the number of units for each size and type. To calculate the vacancy allowance, multiply the total

annual income for the market rate units in the project by an estimated vacancy rate. The vacancy rate is based upon an analysis of similar projects in the market area. Subtract the vacancy allowance from the total annual income to determine the effective gross income of the market rate units.

***Residential Rental Income - Market Rate Units:***

For all market rate units in the project (not reserved for households at or below 80% of the area median income), show: the number of bedrooms and baths per unit; the number of units of this size and type; the unit size in net leasable square footage; and the contract rent paid by the tenant. The monthly income is the contract rent multiplied by the number of units of this size and type. Calculate annual income by multiplying the monthly income by 12 months. The total net leasable square footage for all units is the sum of the unit size multiplied by the number of units for each size and type. To calculate the vacancy allowance, multiply the total annual income for the market rate units in the project by an estimated vacancy rate. The vacancy rate is based upon an analysis of similar projects in the market area. Subtract the vacancy allowance from the total annual income to determine the effective gross income of the market rate units.

***Nonresidential Income:***

Nonresidential income includes but is not limited to commercial space, parking, laundry facilities and vending machines. For all nonresidential income in the project, show a description of the income type and/or size; the square footage (if applicable) and the income generated. Calculate annual income by multiplying the monthly income by 12 months. The vacancy allowance is calculated by multiplying the total annual nonresidential income by an estimated vacancy rate that is based upon an analysis of similar projects in the market area. Subtract the vacancy allowance from the total annual income to determine the effective gross income for nonresidential units.

***Effective Gross Income:***

This is the sum of the effective gross income for all income producing units in the project (low-income, market rate and nonresidential sources).

***Non-Income Producing Units:***

For all community, common and other non-income producing units or spaces included in the project, show the number of units (if applicable) and the square footage of each type of space. The total square footage for all units is the sum of the unit size multiplied by the number of units for each size and type. Manager's units where the occupant is not being charged rent should be included here.

***Tenant Paid Utilities:***

If tenants will pay monthly utilities, show the type of utilities by marking the appropriate box.

***Project Expenses – “EXPENSES” Tab***

Fill in the annual estimated expenses for each type listed that is applicable to the project. A management fee is calculated by multiplying the Effective Gross Income by an annual



percentage rate. Utility expenses include only those items paid by the owner and should not include tenant paid utilities.

Use drop down menus in column K to describe the basis for certain line items which are commonly contracted with service providers. Is the budgeted amount based on a contract with a provider, a quote from a provider, or the developer's estimate?

Cost per unit values will automatically calculate based on the number of units entered in "INCOME" tab, "Total Units" can be found in cell B69.

***Total Operating Expenses:***

This is the sum of total administrative expenses, total utility expenses, total operating and maintenance expenses, total taxes and insurance and reserve for replacement deposits.

***Net Operating Income:***

Calculate the project's Net Operating Income by subtracting the Total Operating Expenses from the Effective Gross Income for all units.

***Uses of Funds – "USES – Residential" Tab and/or, "USES – Commercial" Tab***

For residential projects, fill out only the "USES – Residential" tab. Mixed-use projects, with both commercial and residential units, must allocate costs between the residential portion of the project and the commercial portion of the project. Annotate the spreadsheet to explain the rationale for the division of costs between residential and commercial.

Fill out the total estimated cost for each use of funds listed that is applicable to the project in column E "Total Budgeted Cost." *Only* applications including low-income housing tax credit financing need to divide costs between "Acquisition Basis," "Construction Basis," and "Not in Basis." Tax credit applicants should consult an accountant or attorney for more information about the allocation of expenditures to Basis before submitting an application for funding.

Cost per square foot and cost per unit will automatically calculate based on the total square feet provided in "USES" Tab cell J6. Cost per unit will automatically calculate based on the total units provided in "INCOME" Tab cell B69.

For each line item in the budget, please select from the dropdown "Status" menu:

- "incurred", if the expense has already been incurred,
- "contract" if the cost is based on a signed contract with a service provider,
- "quote" if the cost is based on a quote from a service provider, or
- "developer estimate" if the cost is based on the developer's best estimate.

***Construction or Rehabilitation Costs:***

Net construction costs (shown in the Department's Form 215 – Detailed Cost Estimate) are construction costs that do not include a builder's general requirements, builder's profit, general overhead, bond premium, construction contingency or other fees. Also indicate the builder's

general requirements, builder's profit and overhead, as a percentage of net construction costs. Bond premiums include the actual premium paid for performance and payment bonds or the actual cost paid to a lending institution for letters of credit to assure construction completion. A construction contingency of 5% to 10% of the total construction contract is required to fund unforeseen construction work items. The sponsor may pledge the developer's fee to cover the contingency instead of including the construction contingency on this line.

***Fees Related to Construction and Rehabilitation:***

For the architect's design and supervision fees, show the applicable percentage of the total construction contract. Real Estate Attorney Legal fees directly related to closing the loans are tax credit basis eligible. Marketing costs are generally limited to 1% of total development costs and must be supported by a budget. For limits on the architect's design fee, architect's supervision fee and legal fees refer to Section 4, page 16. For the Physical Needs Assessment, include who provided the assessment.

***Financing Fees and Charges:***

Construction interest is calculated on the funds disbursed during the construction loan period based on a projected monthly draw schedule. Annotate the spreadsheet to explain how "Construction Interest," "Real Estate Taxes" and "Insurance Premium" are calculated. Mortgage Insurance Premium is the premium charged for mortgage insurance during the construction loan period only. Title and recording costs are those estimated by the title attorney. A financing (soft cost) contingency may not exceed 1% of total development costs to cover unanticipated interest and financing costs.

***Acquisition Costs:***

If the site includes existing buildings, allocate the cost between land and buildings. Generally, there cannot have been any transfer of ownership within the past 10 years for buildings to be eligible for an acquisition tax credit. Briefly describe how any "Carrying Costs" are calculated. If the project involves relocation, briefly describe how the "Relocation" figure is calculated.

***Total Development Costs:***

This is the sum of total construction costs, total fees, total financing fees and charges, and total acquisition costs.

***Developer's Fee:***

These figures are automatically filled in at the maximum developer fee calculated at the bottom of the spreadsheet, unless a lower fee is requested here. All fees for processing agents and development consultants must be paid from this fee. The developer's fee may not exceed \$4 million, with no more than \$2 million paid out of the development budget and the rest deferred. The actual maximum developer fee for a project may be lower based on the calculations in the spreadsheet. The developer fee calculation and cap is described below.

The developer's fee is calculated as a percentage of total development costs. A fee of up to 15% is allowed on the first \$10 million of total development costs (less acquisition-related costs, construction, and soft cost contingencies) and up to 10% on total development costs (less acquisition-related costs and construction and soft cost contingencies) over \$10 million. A fee of

up to 5% is allowed on the first \$10 million of acquisition-related costs and up to 2.5% on acquisition-related costs over \$10 million. The total developer's fee may not exceed \$4 million, and no more than \$2 million may be paid out of the development budget. Any allowable amount above \$2 million, up to an additional \$2 million (if warranted by the formula calculation) must be deferred and paid out of net operating income.

***Syndication Related Costs:***

These are costs incurred when syndicating a project with historic tax credits or Low-Income Housing Tax Credits. Syndication related costs may not be paid with Department loan proceeds. Generally, these costs are not included in the project's tax credit basis.

***Guarantees and Reserves:***

Briefly describe how all budgeted reserves are calculated. Guarantees and reserves should include only funded amounts required by the Department, other lenders or syndication firms.

***Total Uses of Funds:***

This is the sum of total development costs, developer's fee, total syndication related costs, and total guarantees and reserves.

***Phased Sources and Uses – “Phased S&U” Tab***

This page will describe the sources of funding and the uses of funds at each stage of the project: Predevelopment, Acquisition/Construction, and Permanent Financing. Sources must equal uses for each phase of the development.

Please note that applicants may submit multiple versions of their expected sources and uses, if more than one feasible financing scenario is proposed (such as proposing use of 9% LIHTCs, with a secondary scenario that uses 4% LIHTCs and DCHFA bond financing).

***Uses:***

Uses are cumulative across the phases of the development. For instance, expenses entered in the Predevelopment Uses phase will automatically carry forward into the Acquisition/Construction phase on the line labeled “Predevelopment Expenses Included Above.”

***Sources:***

Since not all sources carry forward between phases, each source which is available at a given phase of the development must be entered into each Sources Phase where it is available. For instance, a predevelopment loan available during the predevelopment phase may be repaid at acquisition closing, in which case it would not be listed in “Acquisition/Construction” sources, or that same loan might be repaid with Permanent Financing, in which case it would need to be listed in the “Acquisition/Construction” sources.

For each source, use the drop down menu to list the status of the source:

- “Applied” if an application has been submitted but no letter response received,

- “Letter of Interest” if the funder has issued a letter of interest or letter of intent which is short of a commitment letter,
- “commitment” if the source has issued a commitment letter, or
- “Received” if the funding has been received.

Include the interest rate and term for all loans.

### ***Sources of Funds at Permanent Financing – “PERM SOURCES” Tab***

#### ***Primary Debt Service Financing:***

For all projects required that have primary debt service, indicate the type of funds, the name of the bond issuer or lender, the required debt coverage ratio (DCR), the total annual payment, the interest rate, the amortization period of the loan, the actual loan term, and the maximum supported loan amount. Also, show the annual payment associated with any bond insurance premium.

For each source of debt, use pull down menu to indicate “Payment Type:”

- “must pay,” if regular pre-defined payments are due monthly;
- “cashflow,” if payments are calculated based on project cashflow; or
- “deferred,” if payment is not required until the end of the term.

#### ***Subordinate Debt Service Financing:***

For all loans that are subordinate to primary debt, show the type of funds, the name of the lender, the DCR (if appropriate), the percentage of cash flow that will be applied to payments due on the loan (for cash flow loans), the anticipated annual payment, the interest rate, the loan term, and the loan amount. For grants, show the type of funds, the name of the grantor if not DHCD, the term of the grant (if applicable), and the amount of the grant.

#### ***Total Debt:***

Add the total loan amounts for the cash flow loans and the total maximum mortgage amounts for the amortizing debt financing to determine the total debt.

#### ***Equity:***

Indicate the source and amount of equity proceeds generated from the sale of low-income housing and/or historic tax credits. Also, identify the developer’s equity that is not from syndication proceeds, including for TOPA projects resident equity contributions. DHCD requires that equity from the sale of competitively allocated tax credits be sufficient to cover syndication related costs, guarantees and reserves, developer’s fee and at least 10% of total development costs.

#### ***Total Sources of Funds:***

The total sources of funds are the sum of the total financing and the total equity and must equal the total uses of funds.

### ***Low-Income Housing Tax Credit – “TAX CREDIT” Tab***

Only projects using Low-Income Housing Tax Credits need to fill out this portion of the application. A 9% floor is in effect for 9% Low Income Housing Tax Credits, and applicants' assumptions and projections should reflect this. Do not use a lesser percentage that may have been realistic in the past, such as 7.5%.

For each property, fill out the “Location and Property Information” chart.

For multi-site properties, divide eligible construction basis by property. Use the drop down menus in column K to designate each property as either:

- QCT,” located in a Qualified Census Tract;
- “Basis Boost,” if requesting a Basis Boost for this property; or
- “None,” if there is no anticipated adjustment to Basis.

Based on the eligible construction basis entered for each property, the total project weighted average Basis adjustment is displayed in cell I77.

### ***20 Year Operating Pro Forma – “PRO FORMA” Tab***

At the top of this page, enter the first full year of expected sustained occupancy. With that information, the pro forma will automatically populate with information from the Income and Permanent Sources tabs. Please check that income and expense are trending correctly, and that sources are accurately reflected.

#### ***Income:***

The sheet will calculate trended income figures based on the number of years between filing this application and expected sustained occupancy. Each year after that, the annual income for the low-income, market rate and nonresidential units will be trended forward at 2% for income and 3% for expenses, as shown at the top of the worksheet. The vacancy allowance is the sum of the vacancy rate times the gross income for each type of income.

#### ***Expenses:***

The sheet will calculate trended expenses based on the number of years between applications and expected sustained occupancy. The management fee, typically a percentage of collected rents, is to be trended based on rent and occupancy trends. Other expenses are automatically trended annually by multiplying the previous year's expenses by the trending rate and adding it to the previous year's expenses. The trended net operating income is calculated by subtracting the trended expenses from the trended effective gross income.

#### ***Primary Debt Service Financing:***

Annual debt service payments are entered for each year from the Permanent Sources page. The debt coverage ratio is calculated by dividing the net operating income by the total debt service payments.

***Subordinate Debt Service Financing:***

Annual cash flow payments are calculated for each year by multiplying the cash flow by the Percentage of Cash Flow for Payment shown in the cash flow financing table in the Project Summary Information worksheet. The remaining cash flow is calculated by deducting debt service and cash flow payments from the trended net operating income. The debt coverage ratio is calculated by dividing the net operating income by the sum of the total debt service payments and the total cash flow debt payments.

***Project Summary Information – “SUMMARY” Tab***

This page will automatically populate with information from other tabs. Check that the values are correct. If not, the information should be corrected on the tab from which the formula draws. Please DO NOT over-write the formulas on this page.

***Project Income:***

Total units, annual income, and vacancy rates for the low-income units, market rate units and nonresidential sources will automatically populate from the Project Income worksheet. Annual Trending will be 2% for income and 3% for expenses.

The spreadsheet will automatically calculate the trended income (at the time of sustaining occupancy) by multiplying the annual income by the sum of the years until sustaining occupancy and annual trending rate and adding this result to the annual income.

***Project Expenses and Cash Flow:***

The annual expense for each project expense category will automatically populate from the Project Expenses worksheet. Where requested, indicate the number of years until sustaining occupancy and the annual trending rate. The management fee is not trended but is typically a percentage of effective gross income. The other expenses are trended by multiplying the annual expense by the sum of the years until sustaining occupancy and annual trending rate and adding this result to the annual expenses.

***Sources and Uses of Funds:***

Enter the summary information from Sources of Funds and Uses of Funds worksheets.